CHICKASHA MUNICIPAL AUTHORITY

AGENDA
LOCATION OF MEETING
CITY HALL COUNCIL CHAMBERS
117 NORTH FOURTH STREET
CHICKASHA, OKLAHOMA 73018

TIME OF MEETING
6:30 PM

DATE OF MEETING
MARCH 23, 2026

All items on this agenda, including but not limited to any agenda item concerning the adoption of any ordinance, resolution, contract, agreement, or any other item of business, are subject to amendment, including additions and/or deletions. This rule will apply to every individual agenda item without exception, and without providing this same amendment language with respect to each individual agenda item. Such amendments should be rationally related to the topic of the agenda item, or the governing body will be advised to continue the item.

The governing body may adopt, approve, ratify, deny, defer, recommend, amend, strike, or continue any agenda item. When more information is needed to act on an item, the governing body may refer the matter to its City/Trust Manager, staff, attorney or to the recommending board, commission or committee.

1. Call to Order / Roll Call.

2. Consent Docket:

a. Acceptance of Claims List.

3. Consideration and Discussion Items:

a. Discussion, consideration and possible action to select Wright Water Corporation for the operation, maintenance, and management of the Chickasha Municipal Authority Water Utility System and Solid Waste System pursuant to Request for Qualifications No. CMA-2601, and to authorize contract negotiations with Wright Water Corporation, or, if negotiations are unsuccessful, the next most responsive and qualified firm based on the RFQ evaluation, with final agreement subject to approval by the Chickasha Municipal Authority.

4. Motion for Adjournment.

Meeting Type: Special Chickasha Municipal Authority Meeting 3-23-2026

Meeting Date: 3/23/2026

Department: Finance **Agenda Item No. 2.a.**

AGENDA ITEM: Acceptance of Claims List.

I. BACKGROUND/DESCRIPTION:

II. RECOMMENDED ACTION:
Accept of Claims List.

III. FISCAL INFORMATION -

IV. FUND INFORMATION:

Dept. Director: Rich Edwards, Finance Director	Fund	Account	Amount
	(To)		
	FUND	ACCOUNT	AMOUNT
Meeting Date: March 23, 2026	(From)		

V. ATTACHMENTS:

CHICKASHA

Meeting Type: Special Chickasha Municipal Authority Meeting 3-23-2026

Meeting Date: 3/23/2026

Department: Administration **Agenda Item No. 3.a.**

AGENDA ITEM: Discussion, consideration and possible action to select Wright Water Corporation for the operation, maintenance, and management of the Chickasha Municipal Authority Water Utility System and Solid Waste System pursuant to Request for Qualifications No. CMA-2601, and to authorize contract negotiations with Wright Water Corporation, or, if negotiations are unsuccessful, the next most responsive and qualified firm based on the RFQ evaluation, with final agreement subject to approval by the Chickasha Municipal Authority.

I. BACKGROUND/DESCRIPTION:

II. RECOMMENDED ACTION:

Motion to select Wright Water Corporation for the operation, maintenance, and management of the Chickasha Municipal Authority Water Utility System and Solid Waste System pursuant to Request for Qualifications No. CMA-2601, and to authorize contract negotiations with Wright Water Corporation, or, if negotiations are unsuccessful, the next most responsive and qualified firm based on the RFQ evaluation, with final agreement subject to approval by the Chickasha Municipal Authority.

III. FISCAL INFORMATION -

IV. FUND INFORMATION:

Dept. Director: Jim Crosby, City Manager	Fund	Account	Amount
	(To)		
	FUND	ACCOUNT	AMOUNT
Meeting Date: March 23, 2026	(From)		

V. ATTACHMENTS:

1. Chickasha RFQ Response for Posting

WRIGHTWATER

Qualification Statement For The Operation, Maintenance, and Management of the Chickasha CMA Water Utilities and Solid Waste Systems

WRIGHTWATER

Wright Water Qualification Statement for
Operation, Maintenance, and Management of
the Chickasha CMA Water Utilities and Solid Waste Systems

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City of Chickasha
117 N. 4th Street
Chickasha, OK 73018

Jim, Omar, Chickasha Municipal Works Authority, and Chickasha Council Members:

As you read through our response in this packet and review our qualifications and simply get to know us better, it is our belief that you will understand why we believe Wright Water Corporation would be an asset for the City of Chickasha. We are beyond excited to be submitting our response for your review and consideration.

I want to start by just briefly sharing our history and the story of Wright Water Corporation. After graduation from Amber-Pocasset (AM-PO) in 1998 I, Shawn Wright, the sole owner of Wright Water Corporation, went into the water industry while attending college at USAO. I fell in love with the town of Chickasha and established Wright Water Corporation in 2005 for the purpose of purchasing the Culligan franchise that was still is located right here in Chickasha. It was bittersweet for us to sell the ownership of Culligan of Chickasha late last year to focus fully on our municipal and industrial operations because Chickasha has and always will feel like home.

After being in business for several years as a local Culligan dealer serving Chickasha and the surrounding areas, we listened to our customers that lived in the communities we served. These customers were also plant managers, facility workers, and city managers. As we listened, we discovered they had a strong desire to work with a local company who could help operate and service their facilities. They wanted a local company that knew and understood their community, not a huge corporation that made decisions from hundreds or even thousands of miles away.

It was at this time that we decided to seek operating contracts and service agreements with local industrial facilities and municipalities. At Wright Water Corporation, we understand the hardworking ethics and the integrity of Oklahoma communities where these individuals, facilities, and municipalities operate. God has blessed our journey! Wright Water Corporation currently assists with operation or has service agreements with several municipalities across the state, including the City of Mustang, the City of El Reno, the City of Clinton, the City of Bethany and several other Oklahoma communities. We pride ourselves on forming a partnership, where we work alongside these Oklahoma municipalities to implement safe drinking water for their communities. We have also been fortunate to work with facilities outside of Oklahoma and even on another continent in South America. Wright Water Corporation is excited for the opportunity to partner with the Chickasha community.

As I said earlier, Chickasha will always feel like home to me on a personal level, but also for Wright Water as an organization. Chickasha is where it all started for us on 3rd Street with the purchase of the Culligan franchise. Even to this day, on occasion, I'll drive by my wife and I's first house on Idaho Avenue and reminisce about our first few years of marriage living in that house. Our family ties to Chickasha run deep. Both of my wife's brothers (one of which is our CEO Scott Townley) had their first jobs sacking groceries at what used to be Dunn's Food Center in downtown Chickasha. One of our family traditions each year is to take our kids, Ava, Owen, and Hollis, and my in-laws for a stroll through the Festival of Light. It would mean more than words can express for us to have the opportunity to serve this community and give back for all that Chickasha has done for me and my family. We love Oklahoma towns and are thrilled to have the opportunity to serve and partner with the city of Chickasha!

A little about our experience, our Municipal Operations Director, Jeff Kouba, has over 20 years of experience operating water and wastewater systems in the state of Oklahoma including a few years right here at the plants in Chickasha. Our QA/QC Director, Abby Merrill, has over 30 years of experience in the water and wastewater industry. When you combine Jeff's experience and Abby's regulatory expertise with the rest of our senior

management team who will support the team at Chickasha this gives us unsurpassed local experience optimizing and managing your water utility systems.

We firmly believe that Wright Water Corporation is the right choice to partner with the City of Chickasha because of our desire and ability to listen to your needs and concerns, the years of experience from our senior leadership, partnership managers, and staff across the state, and not to be overlooked because we also call Oklahoma home.

Lastly, Wright Water Corporation strongly believes that the greatest asset to The City of Chickasha is the current employees working at the Water and Wastewater Treatment facilities. Therefore, we plan to extend job offers of comparable pay and benefits to the current employees while bringing in the culture of our organization and doing things the "Wright" way.

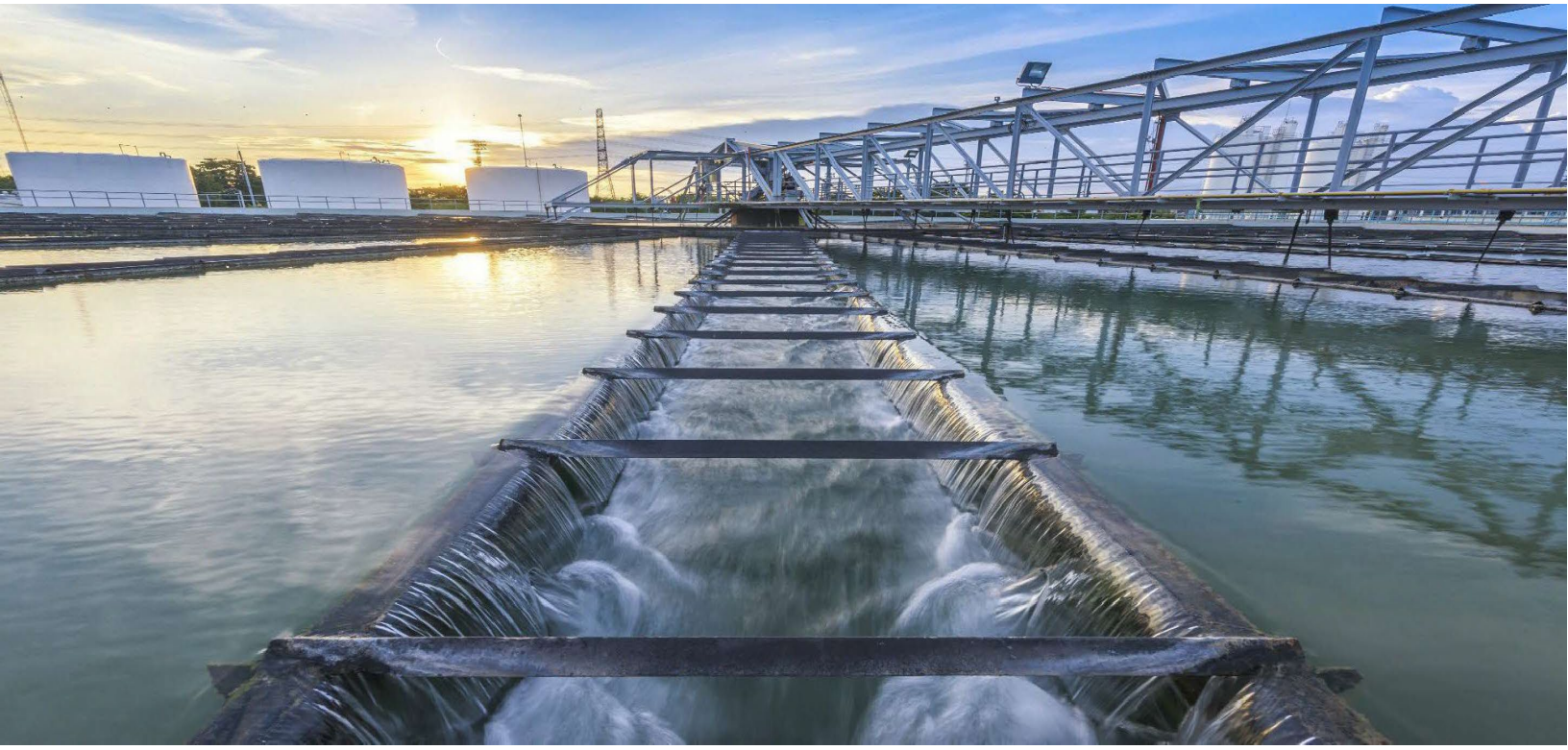
We appreciate the opportunity to respond to your request for qualifications for the Operation, Maintenance, and Management of Chickasha PWA Water & Wastewater Utilities.

Shawn Wright, Owner Wright Water
520 W SW 59th
Mustang, OK 73064
Phone: 405-561-1453
I can personally attest to the accuracy of this proposal.

Executive Level Contact:
Name: Scott Townley
Title: Chief Executive Officer (CEO)
Address: 520 W. SW 59th Mustang, OK 73064
Phone: 405-249-7161

Our team is passionate about the prospect of becoming your water utility services partner!

Sincerely,
Shawn Wright



WRIGHT WATER

Company Overview:

Wright Water Corporation provides water and wastewater operations, management and maintenance, rental, sales, design, and manufacturing for most municipal and industrial applications

3.1 Corporate Profile

Wright Water Corporation consists of Wright Water Municipal, Wright Water Industrial, and Wright Water Manufacturing. Wright Water Corporation has been a locally owned Oklahoma corporation since 2005. We currently employee over 70 individuals across all of Wright Water and have close partnerships with multiple third-party contractors, engineers, and water and wastewater professionals.

One of the qualifications that makes Wright Water unique and separates us from our competitors is that we call Oklahoma home! We also operate with clear, transparent, and effective communication with our city leaders and will be involved both through financial contributions and investing our time and energy into your community.

Wright Water has served communities like the City of Chickasha to develop field proven real-world solutions to water and wastewater utility challenges. Key elements in our approach include: SCADA, residuals management, power conservation, chemical optimization, staff development, and SSO elimination.

Shawn Wright is the sole owner of Wright Water Corporation.

Wright Water currently partners with the following municipalities in Oklahoma: Mustang, Bethany, Warr Acres, El Reno, Clinton, Holdenville, Lexington, Perkins, and Yale.

Wright Water Corporation Federal ID # 203536605
Office Address: 520 W. SW 59th St, Mustang, OK 73064
Office Number: 405-561-1453
Office Email: info@wwicorp.com

Principal Contact:
Scott Townley, CEO
Telephone Number: 405-249-7161
Email Address: stownley@wwicorp.com

Wright Water Senior Management Team:

- Owner/President – Shawn Wright
- CEO – Scott Townley
- COO – Kyle Partin
- CBO – Mandy Crawford
- CFO – Mike Smith
- Municipal Operations Director – Jeff Kouba
- Maintenance Director – Randall Parsons
- QA/QC Director – Abby Merrill
- Safety Director – Josh Phillips
- City Relations Director – Larry Mitchell
- Proposed Chickasha Partnership Manager – ***to be discussed during negotiations with the leadership of the City of Chickasha to their satisfaction***

WRIGHTWATER

WRIGHTWATER PROVEN PROCESS

WRIGHT WATER provides customized solutions tailored to meet your needs, offering peace of mind with reliable results, ensuring ***clean, safe water for your community.***

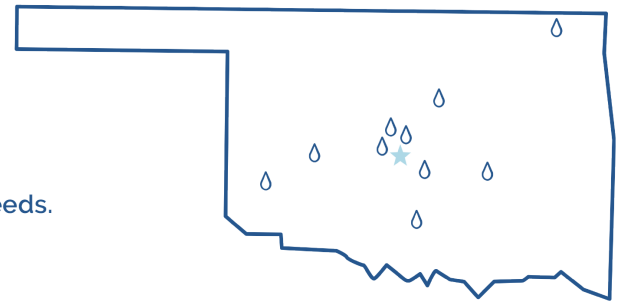
Needs Assessment	*Operations Approach*	*Partnership Agreement*	*Plan Implementation*
Assess root cause of past challenges Assess functionality of mechanical, electrical & structural components of facility Assess existing assets available to monitor, control & alarm critical operating parameters Identify potential safety or regulatory compliance issues Evaluate motivation, experience, ability, skills & capacity of staff	Budget Repair, replacement & capital improvement plan Site specific standard operating procedures for safety & regulatory compliance Safety, service, & interpersonal behavioral standards Individual development plan	Mutually agreed terms, conditions & performance standards Concise communication of facility status Formulate mutually agreeable mitigation strategies	Weekly update to status report & "to do" report Monthly Project performance scorecard Weekly & monthly meetings with client Daily, weekly, & monthly staff meetings

WRIGHT WATER CORPORATION passionately seeks to provide comprehensive solutions to your water utility needs.

WRIGHT WATER is locally owned and operated, invested in the communities of Oklahoma.

Our priority is ensuring the health and safety of the environment in the communities we serve, working with you to identify your specific water & wastewater needs.

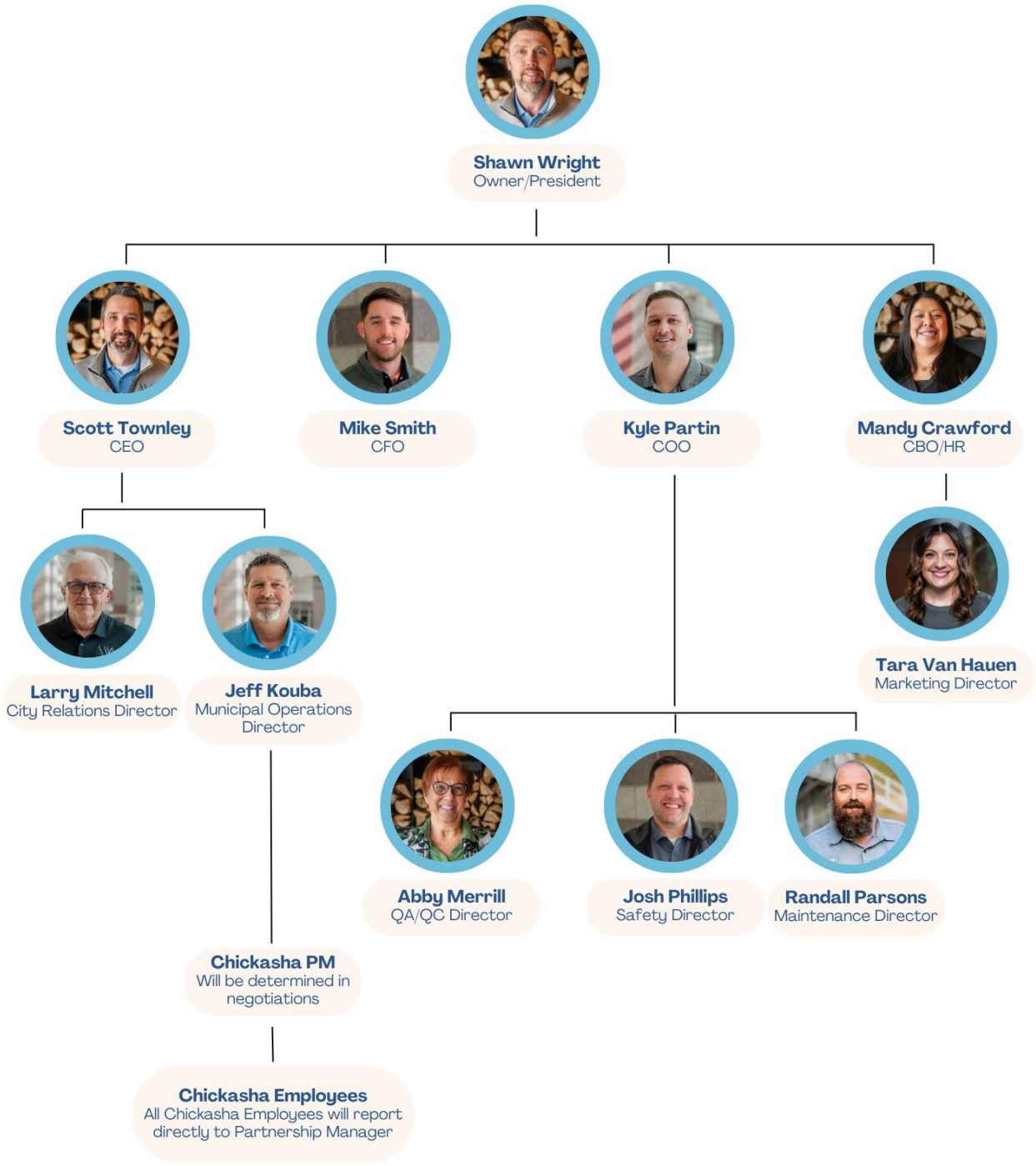
We pride ourselves in finding cost-effective solutions for your water utility challenges.



DEDICATED • HONEST • RESPECTFUL • ACCOUNTABLE • COMPASSIONATE • SAFE

WRIGHTWATER

WRIGHTWATER | *Accountability Chart*
CHICKASHA PARTNERSHIP



3.3 Relevant Experience

Wright Water has over 100 years of combined experience in Water and Wastewater utility service and operations. As indicated in the "Partnership References" Section and in the resumes included in the following pages, our senior management team has unsurpassed experience optimizing and managing municipally owned water and wastewater utility systems. Your Wright Water partner has served communities like Chickasha to develop field proven real-world solutions to water and wastewater utility challenges. Key elements in our approach include: SCADA, residuals management, power conservation, chemical optimization, staff development, and SSO elimination. Our team has the knowledge, experience, ability, and expertise to professionally manage not only your existing needs but also your future water and wastewater utility needs. We also have the maturity to wisely oversee your precious water utility assets. We have years of experience working in facilities similar in size to Chickasha's Water and Wastewater utility systems and have navigated the challenge municipalities can face through capital improvements and plant upgrades.

Capital Improvements and Plant Upgrades:
Any type of facility expansion provides a critical but rare opportunity to raise our performance quality

- Coordinating the expectations of the Engineer with those of the General Contractor can be very challenging. As the operator, we seek the "third way" to yield a mutual agreeable solution to a wide variety of issues.
- Working closely with Equipment Manufacture representatives during the commissioning stage of facility expansion is an imperative. These representatives have a wealth of insight into the successful operation and maintenance of each component.
- Utilizing Limble CMMS, we will develop procedures and then document and track our preventative maintenance to ensure protection of warranties. Some equipment defects may not be readily apparent; therefore, we must spare no effort to protect our client's claim to warranty service.
- Best efforts to get best client value. Inevitably, the best engineered project executed by the best general contractor will encounter disputes, thus, necessitating a compromise. As your contract operator, we will seek to secure the best owner value.

Consulting Engineer

- We continuously monitor criticality and the current condition of all assets. From this information, we adjust the five-year capital improvement plan. Additionally, we provide detailed status and other detailed reports, as requested by the Consulting Engineer.
- Constructing modifications to existing plants requires considerable daily and occasionally hourly coordination with all parties associated with the construction project.
- Constructing a new plant requires considerably less coordination; however, we would be ever vigilant to the opportunity to improve constructions outcomes.

Our Experience with Plant Upgrades and Capital Improvements:

- **Wright Water has the experience necessary to help you navigate through plant expansions and plant upgrades. Below are specific examples of Plant Upgrades and/or Capital Improvement Projects the Wright Water Team Has Partnered In:**

El Reno, Oklahoma – Construction of New SBR Wastewater Treatment Plant

- In his time with the City of El Reno Jeff Kouba oversaw the design, building, and commissioning of the El Reno Wastewater Plant from 2013 to 2016.

Mustang, Oklahoma - Water Reclamation/Effluent Reuse

- We developed a SCADA monitoring system for Mustang effluent reuse system. Like all water treatment plants, we continuously monitor residual chlorine and turbidity at the point of entry. The SCADA system adjusts the sodium hypochlorite feed rate to achieve targeted values at any given water production rate. The system alarms the operator if conditions approach desired values exceedance and will turn off production of water if the treatment parameters do not meet DEQ standards.

Holdenville, Oklahoma – Water Plant Upgrades and Capital Improvements:

- When we received a call from the Holdenville City Manager in February 2024 the Water Treatment Plant was without a licensed operator. As you can see from the initial Equipment Status Report included in the Appendix Section, the plant needed some vital upgrades.
- With some investments the Water Treatment Plant has achieved compliance with the existing Consent Order, and part of the existing NOV.
- The City awarded Wright Water with a 5-year contract to operate and maintain its Water Treatment Plant.
- Below are highlights of improvements and/or upgrades we've overseen the last year in Holdenville, OK:

SCADA System

- The existing SCADA program was found to be partially completed years ago.
    - The SCADA program was replaced with a cloud-based Ignition software, and now includes a call and text activated alarms with remote monitoring
    - With the one exception of filter backwashing, all equipment is now automated.

Chemistry

- Multiple chemical vendors were being used, adversely impacting treatment
    - This has been narrowed to one chemical vendor with consistent chemicals
- Multiple chemical pumps scrapped together
    - New pumps were installed and programmed with SCADA

Filters

- The filters operated independently, one on flow and the other on level. The filter effluent flow meters and level indicators were consistently faulting
    - The flow meters have been replaced with Siemens MAG meters, and level indicators replaced with VEGA radar sensors
- Each of the filters and CFE turbidity analyzers were outdated and out-of-tolerance
    - The three turbidity analyzers were replaced with HACH analyzers, and one added for Raw Water
- Upon arrival, there was minimal sand and anthracite layers in each filter, and the surface wash mechanisms were not operable
    - Filter media and surface wash arms have been replaced
- Filter 1 Effluent and Backwash valve actuators were out-of-service, and repair parts are obsolete
    - Both valve actuators have been replaced with new
- These improvements have brought the WTP into compliance with Turbidity TT

Disinfection

- The WTP had numerous violations for Chlorine TT
    - The CL17 chlorine analyzer was relocated to the proper area
    - This improvement has brought the WTP into compliance with Chlorine TT
- The WTP has used chlorine gas
    - Approved in 2021, Wright Water is in the process of switching from Chlorine gas to Bleach (sodium hypochlorite)

Operations Facility Building

- Respirators on-site were not in compliance with OSHA and DOL standards
    - New respirators are on site

- SDS binder was not available
    - An SDS binder has been prepared and on-site
- Fire extinguishers were out-of-date and not in compliance with OSHA and DOL standards
    - New and up-to-date fire extinguishers and signs were installed
- Outdated 1st Aid kits
    - Updated 1st Aid kits
- Spill clean up kits were not on site
    - New kits were purchased and on site

Generators

- Upon exercising the generators, previous staff had been using starting fluid to start them, greatly due to them not being exercised on a regular basis
    - Serviced and now automatically exercising once weekly

Bluff Creek Wastewater Treatment Plant Upgrades and Capital Improvement:

- The trust was recently awarded a $35 million loan, and our staff is overseeing upgrades.
- Below are highlights of improvements and/or upgrades that our Partnership Manager, Clint Cullum and his team have overseen the last 2+ years at Bluff Creek.

Headworks

- Headworks had no functioning pumps when we initially were called to assist with operations at Bluff Creek in 2022.
    - Pumps are now repaired or replaced and include a back up shelf spare
    - All electrical elements were repaired or replaced to meet NEC code

Influent Meter and Effluent Meter

- Replaced with a VEGA Sensor

SBRs

- All 4 SBRs were drained, cleaned, and inspected
- The inlet, discharge, and waste valves were replaced
- 3 new blowers with a shelf spare

Decanters

- Upgraded; now have new excluders

Motive Pumps

- All motive pumps were repaired or replaced

SCADA System

- The SCADA system underwent a total rebuild and now includes remote monitoring with text and call alerts sent out

Belt Press

- Had to go through a total rebuild and is approximately 80% complete

Belt Thickener

- In process of being replaced

All Non-Potable Lines Replaced

Non-Potable Pump

- Replaced and shelf spare included

Drying Bed Pump

- Replaced and shelf spare included

All Polymer Line Replaced

Filter Media

- In the process of being replaced through the capital improvement loan; the bid has been awarded

De-Chlorinator and Chlorinator

- Both new with shelf spares

New Autosampler

FEB

- SW FEB is under contract and currently being cleaned
- A 50 horse pump for the FEB return has been approved and will be installed
- Waste Return Pumps were replaced and include a shelf spare

Operations Facility Building

- All new LED lighting
- New Exit Signs

Generators

- Serviced and a new transfer switch will be installed

Wynnewood, OK CVR Refinery – RO System Upgrade:

- The Wynnewood CVR Refinery has a two-train, 260 GPM, two-pass RO system with mechanical and chemical pre-treatment.
- Wright Water took over maintenance/service of the Wynnewood Refining Reverse Osmosis system in 2017:
  - Membrane cleanings were needed every 2 weeks
  - A full replacement of all membranes was occurring every 6 months
- Wright Water completed the following:
  - A column study for Wynnewood's pretreatment filtration system
  - Assessed the chemical treatment
- Then utilizing our expertise in RO Systems, we adjusted the chemical pretreatment recovery percentage and instrumentation and saw the following results:
  - We achieved a more efficient and higher production level from the RO system than had occurred prior to installation.
  - Membrane cleanings were only required every 4 months
  - A full replacement of membranes was completed every 2 years.
- We are currently still operating the equipment in this fashion to this day.

Wright Water
Additional Capabilities

3.3.1 Additional Capabilities

Plant Assessment Team

- We have an engineering team we partner with to complete plant assessments and present findings regarding equipment status, possible upgrades, and capital improvements projects.

Limble Maintenance Management Software

- All-in-1 solution: preventative maintenance, asset management, work orders, and spare parts inventory.
- Reduces downtime and boosts productivity

Partnerships with multiple responsive and professional third-party contractors. Below are some of the key relationships:

- Sonny Edwards of Edwards Equipment
  - Pumps, valves, filters, etc
- Integrated Controls & Engineering (ICI)
  - SCADA, Digital Reporting, etc.
- Safety Plus
  - Cleanings, Hydro Excavation, Line Locates, Concrete, etc.
- BG Pipeline Management and Inspections Services
  - Line Maintenance, repairs, Instrumentation, Control Panels, Fabrication, etc.

Wright Water Support Staff to Assist in Technical Troubleshooting

- At all times, the Chickasha partnership will be backed by an extraordinary team of Wright Water environmental professionals. They will provide specialized support and guidance as dictated by your specific needs. Our support team includes the following personnel:
- Senior Leadership
  - Shawn Wright – President/Owner
  - Scott Townley – CEO
  - Kyle Partin – COO
  - Mandy Crawford – CBO
  - Mike Smith – CFO
  - Jeff Kouba – Municipal Operations Director
  - Abby Merrill – QA/QC Director
  - Randall Parsons – Maintenance Director
  - Josh Phillips – Safety Director
  - Larry Mitchell – City Relations Director
  - Tara VanHauen – Marketing Director
- Environmental Professionals
  - Jeff Kouba – Municipal Operations Director
  - Travis Harmon – Holdenville Partnership Manager and Water and Wastewater treatment specialist
  - Trevon White – Lexington Partnership Manager and Water and Wastewater Specialist
  - Clint Cullum – Bluff Creek Partnership Manager and Wastewater Specialist
  - Nathan Lemke – El Reno Partnership Manager and Water and Wastewater treatment specialist
  - Steve Gordon – Clinton Partnership Manager, Water and Wastewater treatment specialist
  - Approximately 70 employees within a 1.5-2 hour radius of Chickasha who could respond in times of crisis or an emergency
- Numerous relationships built with local and responsive third-party contractors to call on during times of need

Wright Water Current Partnership Reference List

3.3.2 Partnership References:

We have a proven track record of consistent and effective communication with the city leadership at each of our partnerships. We care about Oklahoma communities like Chickasha, because they are our communities as well! We submitted contact information for all current partners and encourage you to converse with them to gain a better understanding of who we are and what a partnership with Wright Water entails.

City of Mustang, Oklahoma
Operation, Maintenance, and Management of the Water and Wastewater Utility Systems

Reference name and contact information:
Tim Rooney, City Manager
Justin Battles, Assistant City Manager
501 N Mustang Rd.
Mustang, OK 73064
Phone: 405-376-4521
Email: trooney@cityofmustang.org or jbattles@cityofmustang.org

Size and Type of Facility
3 MGD Extended Aeration WWTP
10 lift stations
300 KGPD Class B Resue
11 Wells
2 Arsenic Treatment Skids
3 Booster Stations
4 Towers
1000 Hydrants
8000 water utility meters
300 miles of water distribution
1800 manholes
210 miles of sewage collection
40 miles of sewage force main

Scope of Work
WWTP, WTP, Lift Stations, Booster Stations, Collection, Distribution, Meter Reading

Contract Duration
WWI has been partnering with the City of Mustang since July 1, 2022

City of Bethany, Oklahoma and Warr Acres, Oklahoma (Joint Trust)
Operation, Maintenance, and Management of the Bluff Creek Wastewater Utility System

Reference name and contact information:
Elizabeth Gray, Bethany City Manager
6700 NW 36th Street
Bethany, OK 73008
Phone: 405-789-5005
Email: elizabeth.gray@bethanyok.org

Size and Type of Facility
4.55 MGD SBR WWTP
Interceptor Line

Scope of Work
WWTP, Interceptor line locating

Contract Duration
WWI has been partnering with the Cities of Bethany and Warr Acres since December 2022 on temporary agreement, and a long-term contract that began 7/1/23

City of Holdenville, Oklahoma
Operation, Maintenance, and Management of the Water Utility System

Reference name and contact information:
Theresa Barkhimer, City Manager
100 N Creek St.
Holdenville, OK 74848
Phone: 405-379-3397
Email: citymanager@holdenvillecityhall.com

Size and Type of Facility
3 MGD Conventional Filtration
2 Pump Stations
2 Water Towers

Scope of Work
WTP, Pump Stations, Water Towers

Contract Duration
WWI has been partnering with the City of Holdenville since March 2024 on a temporary agreement, and long-term contract that began 9/1/24

City of Lexington, Oklahoma

Operation, Maintenance, and Management of the Water and Wastewater Utility Systems

Reference name and contact information:
Todd Finley, City Manager
111 E. Broadway St.
Lexington, OK 73051
Phone: 405-527-6123
Email: tfinley@lexingtonok.gov

Size and Type of Facility
.25 MGD Airstripper WTP
2 Wells
3 Towers
2 Booster Stations

.25 MGD rated for .5 MGD SBR WWTP
3 SBR Basins
2 Digestors
3 Lift Stations

Scope of Work
WWTP, WTP, Lift Stations, Booster Stations, Collection, Distribution

Contract Duration
WWI has been partnering with the City of Lexington since July 1, 2024

City of Perkins, Oklahoma

Operation, Maintenance, and Management of the Wastewater Treatment Plant

Reference name and contact information:
Bob Earnst, City Manager
110 N Main St.
Perkins, OK 74059
Phone: 405-547-2445
Email: citymanager@cityofperkins.net

Size and Type of Facility
0.5 MGD, SBR WWTP

Scope of Work
WWTP

Contract Duration
WWI began partnering with the City of Perkins in April of 2024 under a 1 year contract to assist operator with training, operations, and management of the WWTP and under a long-term O&M contact that began July 9, 2025.

City of Clinton, Oklahoma

Operation, Maintenance, and Management of the Water and Wastewater Utility Systems

Reference name and contact information:
Robert Johnston, City Manager
415 W. Gary Blvd.
Clinton, OK 73601
Phone: 580-323-0261
Email: robert.johnston@clintonok.gov

Size and Type of Facility
Surface Water Plant
A 3.6MGD facility processing raw water from Clinton Lake with pretreatment, clarification, filtration, and disinfection.

Reverse Osmosis Water Treatment Plant
5 MGD RO plant with 3 Green Sand Filters, 5 RO Trains.
3 Wells
6 Booster stations
5 Towers

Wastewater treatment plant
4MGD active sludge treatment plant
Land applied sludge.
3 Lift Stations

Scope of Work
WWTP, WTP, RO Plant, booster stations, lift stations, towers, wells, land applied sludge

Contract Duration
WWI has been partnering with the City of Clinton since July 1, 2025

City of El Reno, Oklahoma

Operation, Maintenance, and Management of the Water and Wastewater Utility Systems

Reference name and contact information:
Matt Sandidge, City Manager
101 N Choctaw Ave.
El Reno, OK 73036
Phone: 405-262-4070
Email: msandidge@elrenook.gov

Size and Type of Facility
3 MGD SBR WWTP
2 Lift Stations
6 MGD Lime Softening WTP
25 Wells
2 Booster Stations
2 Towers
1 Underground Storage

Scope of Work
WWTP, WTP

Contract Duration
WWI has been partnering with the City of El Reno since May 11, 2025

City of Yale, Oklahoma

Operation, Maintenance, and Management of the Wastewater Utility Systems

Reference name and contact information:
Phillip Kelly, City Manager
209 N Main St.
Yale, OK 74085
Phone: 918-387-2405
Email: 800@yaleok.org

Size and Type of Facility
210,000 GPD Extended Aeration WWTP

Scope of Work
WWTP

Contract Duration
WWI has been partnering with the City of Yale since Oct 1, 2025

Wright Water
Chickasha Partnership
Staff Resumes

Jeff Kouba

Wright Water Municipal Operations Director

Summary:

I am a dedicated employee with a history of meeting company goals utilizing consistent and organized practices. I am skilled at working under pressure and adapting to new situations and challenges to best enhance the organizational brand. I am experienced in all facets of municipal government and adept at building team unity. Maintaining and improving the quality of life for the community is of huge importance to me. I can work with all levels of city government and the public sector to enhance and improve quality of life for all citizens. I believe in hands-on involvement when needed but also value delegating and allowing employees to do their jobs. I believe that problems can be solved by discussing with others and evaluating all options. I have worked at every level from entry to director which allows me to understand what each job entails.

Education:

Associates in Arts in General Studies from El Reno Junior College, 1988

Certifications:

- Class A Wastewater Operator
- Class B Water Operator
- Class C Wastewater Laboratory Technician
- Class C Water Laboratory Technician
- Class B Commercial Driver's License

Key Skills:

* *Reading comprehension*
* *Multitasking abilities*
* *Responsible*
* *Computer Skills*
* *Flexible & adaptable*
* *MS Office*
* *Basic Math*
* *Interpersonal Communication*
* *Teamwork*
* *Leadership*
* *Analytical skills*
* *Supervision*
* *Written communication*
* *Conflict resolution*

Volunteer/Community Involvement:

- Coordinator for El Reno Youth Baseball for over 10 years
- Help all youth organizations and activities to enhance facilities and programs
- Assist with high school athletic programs to enhance facilities, programs, and student athletic experience

Experience:

Wright Water Corporation – Municipal Operations Director, Mustang Partnership Manager| April 2025 – Present

Oversee day-to-day operations including employee relations, regulatory compliance, client satisfaction, and other issues as they arise. Providing technical advice to other partnership managers as they encounter issues or roadblocks at their respective locations.

USW Utility Group – Area Manager, Chickasha, Tecumseh, and Verden, OK | March 2022 – March 2025

As operations and compliance for USW Utility Group, I was tasked with making sure that we remained in compliance with all regulations and parameters set by ODEQ and EPA for the water and wastewater plants we operated. I also ensured we complied with the contract between the municipality and our company to meet all agreed to stipulations and budgets we have for the plants. I helped oversee operations, proposal of projects, and

helped with identifying needs both short and long term. Our primary focus was to make sure that drinking water is available and safe for the public and wastewater is treated correctly before it is discharged back to native streams.

City of El Reno – Park and Recreation Director | March 2020 – December 2021
As the Parks and Recreation Director for El Reno, I oversaw a staff of 10 full time, 2 part time and 6 seasonal workers. My department had an annual budget of $2,130,048.00. I was responsible for daily operations pertaining to city parks, recreational facilities including athletic facilities, Lake El Reno and RV park, Crimson Creek Golf Course, municipal buildings, swimming pool, splash pads and right of ways. My employees were responsible for the maintenance of the senior citizens center, library, and northwest community center. We were responsible for putting up and taking down all Christmas decorations. I worked with outside entities such as El Reno Public Schools, Redlands Community College, various youth organizations, various rodeo organizations, churches, and other groups to make their events run smooth and efficiently. I was tasked with examining all areas of our department to determine improvements and come up with plans for them. I worked with larger organizations such as Smoke on the Water and the Southern Drag Boat Association to make their events top tier. I worked with El Reno Main Street and El Reno Cruisers to ensure our Burger Day and Smalltown Weekend celebrations went smoothly. We built numerous pavilions, built and upgraded playground equipment and upgraded athletic facilities yearly. I was responsible for contractors used by the city for projects ranging from construction to maintenance.

City of El Reno – Public Works Director | March 2013 – February 2020
As the Public Works Director for El Reno, I oversaw 9 departments with 35 employees and an annual budget of $11,437,305.00. I was responsible for the daily operations, planning, team building, budgeting, and public relations for these departments. I was part of a large CIP bond issue that built numerous facilities including a new rodeo ground, large annex to Jenk Simmons Fieldhouse, new clubhouse for Crimson Creek Golf Course and a new youth softball field. I designed and built a new high school softball field using a grant from the Oklahoma Tourism Department. We built a full-service RV park, ATV area, youth football complex, Public Works office and yard, a 4 MGD SBR Wastewater treatment facility and numerous public restrooms throughout our parks. We built Phase I of a walking trail around Lake El Reno and designed phase II of the walking trail using a grant from the Oklahoma Department of Tourism. I oversaw water and wastewater line replacement and upgrades with grants from SWSRF. I worked with engineers and contractors to get projects planned, budgeted, and completed. I created team unity between all departments so we could maximize our accomplishments by working together. I worked with city administration and citizens to determine needs for our departments and formed plans to make them possible. I worked with citizens to resolve issues they faced. I also worked with our outside service contractor who operated our water and wastewater treatment plants to ensure they were being operated at optimal capability. I dealt with numerous natural disasters and helped keep our citizens safe and provided services to them as best as allowable during the disasters.

Wastewater Superintendent City of El Reno, El Reno, OK | January 2005-March 2013
I took over a department that had numerous issues with the Oklahoma Department of Environmental Quality. I oversaw a staff of 5 employees and an annual budget of $833,000.00. I was able to lead my department to start repairing and begin a maintenance program to get within the parameters allowed. We identified issues and designed a plan to upgrade our facilities and treatment to gain control of the problems. We became a benchmark for ODEQ to use for our treatment procedures as we were one of the last municipalities to use land application. I worked with landowners to maximize the contract we had with them to benefit all parties. I found a new supply of fresh water to irrigate our golf course and eliminate the use of gray water. I was able to not only get my department in line, but also able to start assisting other departments as needed to increase their production. I was the first department head to instill a team unity towards other departments to help erase the divide that existed between them. I was given more responsibility as we became more efficient in overseeing construction and planning for new and upgraded facilities around town.

Abby Merrill

Wright Water QA/QC Director

Summary:

- **Management experience** – Over forty years of experience managing and administering private industrial and governmental public service systems.
- **Key Focus** – Project Management, Employee Relations and Regulatory Compliance. Executed a $13 million budget achieving plan resulting in annual bonuses for employees with three years of double bonuses.
- **QAQC** – Finalized the company wide QAQC laboratory program including QAQC manual, standard operating procedures, training and auditing of laboratories throughout the United States and Canada.

Education:

Bachelors Degree in Business Administration from Bartlesville Wesleyan College
Graduated with Honors from Water and Wastewater Technical School in Neosho, Missouri

Certifications:

- Class A Wastewater
- Class A Water
- Class A Wastewater Laboratory Technician
- Class A Water Laboratory Technician

Core Competencies:

* *Project Management*
* *Employee relations - HR*
* *Time & Task Management*
* *Excellent Communication Skills*
* *Process Improvement*
* *Microsoft Office – Intermediate*
* *Budget Development*
* *Financial Reporting/Forecasting*
* *Regulatory Compliance - Reporting*
* *Operations Training /audits*
* *Safety training/audits*
* *Laboratory training/ audit*

Experience:

Wright Water Corporation – Environmental, Health, and Safety Manager (EHS)

- Oversee all Technical aspects of operations such as regulatory compliance and program policies, including QAQC manual, Employee Handbook etc.
- Develop and oversee all business aspects including Accounts Receivable, Accounts Payable, Payroll and insurance both health and business

Veolia Water Operations Manager OKC project May1989 - Dec 2016

- Accountable for entire project
- Oversaw all aspects in Operations & Maintenance, Laboratory, IPP, Storm water and Bio- solids
- Duties included managing 7 direct reports and 62 indirect reports
- Monitored all aspects of personnel development including positive discipline
- Improved financial reports and the administration of the front office
- Defined project scope
- Gathered and documented compliance requirements

- Defined and documented processes
- Identified solutions for business and operational needs
- Communicate expectations to department managers to ensure cohesive management throughout the project
- Coordinated and managed work activates across multiple locations and resources
- Established project milestones, activities, and timeline
- Monitored progress of project with regular communication to upper management.

Accomplishments:

- Initiated 10 different budgets to improve the financial monitoring of spending at all four facilities and the remaining departments. Executed a $13 million budget achieving plan plus resulting in annual bonuses for employees with three years of double bonuses
- Established site specific paths for promotion for employees which was later adopted by the company.
- Implemented monthly meetings, monthly anniversary luncheons and monthly birthday celebrations to improve communication throughout the project.
- Developed site specific policies regarding time off, time card management and call in procedures to ensure consistency of administration between the outer plants and remaining department managers.
- Volunteered as a resource for all project managers in the Western Business Center.

Veolia Water – QAQC Manager April 2001 - April 2004

Training & Technical Writing – Updated, trained, and performed audits on the QAQC program for Veolia. Conducted national training sessions using training materials I developed. Steered conference calls and attended area manager meeting to train managers and area managers on the requirements of the program.

Audits – Trained part time QAQC coordinators and increased number of audits with each coordinator during the first year to ensure compliance. Implemented training for new projects and audited and advised existing projects where needed. Decreased travel time and expenses for EHS&S department by volunteering to performed safety and process control audits while I was on site. I integrated site computers with required tracking software for outstanding and completed activities for both laboratory and safety. Provided 24/7 support.

Accomplishments:

- Recognized by multiple business units for outstanding level of support
- Developed proficiency testing (PT) with 100 % participation.
- Developed an outstanding QAQC program that is still being used today

Randall D. Parsons II

Wright Water Maintenance Director

Summary:

Bringing six years of experience managing and administering private industrial and governmental public service systems. Profound knowledge and experiences associated with the design, construction, operation, administration, and maintenance of water production, treatment, distribution, metering, and wastewater collection, treatment, and reuse systems. Developed considerable proficiency in the following areas of specialization:

- Proficient in identifying and diagnosing complications within water wells, water and waste water treatment plants, lift stations
- Proficient in pump rebuilds
- Execution of asset management strategies and services to achieve lowest life cycle cost
- Implementation and management of administrative systems and programs
- System assessment, approach development, and execution of cost savings strategies
- Coordinating engagement of third-party assets with client needs
- Managing maintenance programs and reporting procedures
- Proficient in keeping inventory with supplies and parts
- Proficient in running a hydro excavation truck, vactor truck, and other heavy equipment used in line maintenance

Certifications:

- Class B Wastewater
- Class B Water
- Class C Wastewater Laboratory Technician
- Class C Water Laboratory Technician
- Level 1 and 2 OWA Maintenance Technician
- Competent Person for Trenching
- Confined Space
- Confined Space Rescue
- Class A CDL with HazMat Endorsement
- CPR
- First Aid

Professional Memberships/Activities:

- Oklahoma Water Environmental Authority

Highlights of Experience:

- Worked on many different water and wastewater treatment plants throughout the United States.
- Attended national conferences for water and wastewater treatment, where relationships were built in the industry.
- Been to specialized schoolings from different product manufacturers that are industry related.

Experience:

Wright Water Corporation – Maintenance Coordinator

- Oversee all Mechanical aspects of operations such as preventive maintenance
- Develop and oversee all maintenance repairs, including developing relationships with clients and third-party providers
- Inventory Control
- Quality Assurance of maintenance programs
- Tracking efficiency of maintenance programs

Inframark – Oklahoma City and Tinker Project – April 2019 - July 2024

- Maintained wastewater and water facilities
- Inventory Control
- Quality Assurance of maintenance programs
- Tracking efficiency of maintenance programs
- Fleet maintenance and inspections
- Traveling maintenance response team
- Manager of maintenance driven teams

BM Enterprises – Jan. 2013 - Present

- Shop foreman of very fast passed diesel mechanic shop
- Roadside service technician
- Repairs on large equipment
- Built relationships with clients and third-party providers
- Billing
- Reports on repairs completed and needed
- Supervised all mechanics and ensure quality work was done

Section 4: Minimum Operational Requirements:

As an Oklahoma owned and operated corporation, we know Oklahoma towns and care deeply about their safety because they are our home as well! We have developed time proven procedures, policies, and administrative tools to continuously monitor system performance.

These tools include, but are not limited to the following business systems:

- Robust QA/QC program
- Process Control program
- Risk assessment and management plan
- Standard Operating Procedures (SOPs)
- Emergency Operating Procedures
- Emergency Response Plan
- Quickbooks Finance Software
- Limble Maintenance Management Software
- Smartsheets, Sharepoint, Excel, and other administrative policies and procedures
- Optimal WorkLife (OWL) is a fully integrated Human Resource Management Company that provides staffing and HR management services to partner with us in continuing to serve our employees well!
- As a company, we operate utilizing EOS or Entrepreneurial Operating System to bring accountability, coherence, communication, and efficiency to our organization.

Successful execution of our partnership with the City of Chickasha requires that we as Wright Water interact and coordinate our activity with your existing assets such as: Police, Fire, Public Works, City Management, legal, and engineering specialists. Coordination of water and wastewater utility needs with your city engineer is critical to our mutual success. Our team will develop and maintain short and long-term mitigation strategies to assure optimal system performance. We have over 70 employees in the state of Oklahoma and several local support resources and professionals. Additionally, we will secure a relationship with local service providers for: electricians, mechanics, machine shops, motor rewind, equipment rental, materials, tools, and supplies. We have existing relationships with many of these professional contractors but will also look to utilize local professionals as well.

Wright Water Health and Safety

Wright Water Health and Safety Information	**2025**	**2024**	**2023**	**3 Year Average**
Experience Modification Rate (EMR)	1.0	1.0	1.0	1.0
Total Injuries	1	0	2	1
Total Recordable Incident Rate (TRIR)	1.51	0	6.07	2.52
Days Away, Restricted, or Transferred (DART)	1.51	0	6.07	2.52

Wright Water Corporation: Commitment to Safety Excellence

- It is the intent, obligation, and commitment of Wright Water Corporation to provide a safe working environment, free from recognizable hazards, and an environmentally responsible operation. Wright Water is committed to worker safety and the prevention of injury, illness, and fatalities in the work place.

- Ownership, management, and each employee has a role in the successful development of a safe work environment; the most important task they must perform. Due to significant volumes of potentially fatal chlorine gas at several municipal locations, we are committed to the safety of workers and the community by complying with the EPA and Risk management Program. Every employee of Wright Water understands it is their right and responsibility to pause work when they perceive an unsafe condition, behavior, or risk, without fear of retribution.

- Below is the Wright Water Employee Commitment to Safety Excellence:
    - *I will accept personal responsibility for my own safety.*
    - *I will neither perform, nor will I tolerate unsafe acts.*
    - *I will intervene when I see an unsafe act or an unsafe condition.*
    - *I will not hesitate to clarify my duties/roles in an assignment.*
    - *I will continuously cultivate safe working habits.*
    - *I will actively support a healthy safety culture.*
    - *I will actively manage workplace distractions.*
    - *I will always drive defensively.*
    - *I will be vigilant of potential safety risks and hazards.*
    - *I will report or mitigate slip, trip, and fall hazards.*

Wright Water Corporation: Commitment to Compliance and Employee Training
Wright Water Corporation is committed to providing employees with comprehensive safety training built on weekly training, morning tailgates, and in-depth training. The goal is to not only comply with safety regulations but also reduce accidents, improve worker morale, and increase worker efficiency. Wright Water Corporation is committed to permit compliance, both safety and environmental, by providing training in hazard identification and the permit process, adherence to regulatory standards, retention and annual review of past permits.

- Weekly training covers annual training matrix topics keeping safety at the forefront, reinforcing permits and protocols, and addressing new information or lessons learned from near misses or incidents. (e.g. PPE, permit process, fire safety, house keeping)
- Morning tailgates cover specific hazards and mitigation of those hazards before the shift starts, ensuring workers are prepared for the work day.
- In-depth training for high hazard, non-routine, or specialized tasks. This training equips employee's knowledge and practical skills needed to navigate dangerous situations (e.g. confined space, LOTO, respiratory protection)

Safety and security – Protecting our employees, citizens, and assets of our community is an imperative. Failing our obligation to staff and community is not an option. We are very proud of our safety milestones. As a company, we seek continuous improvement in all safety endeavors and celebrate and reward safety throughout our company.

Risk Management Program – Due to significant volumes of potentially fatal chlorine gas emissions discharging into the community, EPA requires the execution and management of a comprehensive Risk Management Program. The "4 P's" model Predict, Prevent, Prepare, and Protect serves as a foundational framework for risk assessment and management. Our water and wastewater utilities operate within complex and hazardous environments which make practice and thorough risk assessment essential.

Wright Water Environmental Compliance

Lexington Permit Violations:

- When we were awarded the contract with the City of Lexington, their WWTP was not operational. Our Partnership Manager Trevon White and his team have worked diligently to correct this. We are proud to say the Lexington WWTP is now fully operational and has experienced no exceedances or permit violations since being brought back online.

Clinton Permit Violations:

- July 2025 Blower #1 failure due to lack of preventative maintenance by previous operator that led to low DO numbers. Temporary blower hooked up until replacement blower arrived and installed.

Perkins Permit Violations:

- Preexisting consent order prior to Wright Water assuming operations; working with the City of Perkins and DEQ to rectify situation.

Yale Permit Violations:

- None to report

El Reno Permit Violations:

- None to report

Bluff Creek Wastewater Treatment Plant Permit Violations:

- Rather than list all the permit excursions the plant was experiencing prior to our entrance into Operations at Bluff Creek, we thought it would be more beneficial to give you a visual of where the plant was prior to our arrival in Dec. 2022 and where the plant currently is as of February 2026 and while many items are still a work in progress, much progress has been made.
- The Bethany-Warr Acres Joint Trust that owns the Bluff Creek Wastewater Treatment Plant was recently awarded a $35 million loan, and our staff is overseeing upgrades.
- When we received a call from the Bethany-Warr Acres Joint Trust in December of 2022 the Bluff Creek Wastewater plant was bypassing the entire plant and sending everything to a neighboring plant because as you can see from the initial Equipment Status Report included below from December 24, 2022, the plant was not serviceable and could not receive nor process wastewater.
    - Red = System or item does not work
    - Yellow = System or item works but with limits and needs attention
    - Green = System is fully operable without any limits or restrictions
    - In our initial equipment status report (the column on the left dated 12/24/22) most items were in the “Red” category when we took over the Bluff Creek WWTP in Dec. 2022.
        - You can see the column on the far right dated 2/12/26 that many improvements have been made, many are still in the works, and some of the initial improvements are now in need of addressing.
        - This ESR is a straightforward tool that all of our PMs in each of our partnerships give to the city leadership in the monthly client reports.

Bluff Creek WWTP Equipment Status

#	Structure Name	Describe	Detail	Equipment Status	
Key	System or unit does not work	Works with limits	System fully operable	12/24/22	2/12/2026
29	Diversion Structure	To headworks		29G01	29G01
29	Diversion Structure	To FEB		29G02	29G02
1	Headworks weld/controls	Mech Screen	Infilco Degremont 2 hp	1S01	1S01
1	Headworks	Manual Screen		1S02	1S02
1	Headworks	Blower	Cooper Sutorbilt 4ML	1B01	1B01
1	Headworks - wilson	Blower		1B02	1B02
1	Headworks	Jib Crane		1E01	1E01
1	Headworks	Clam Shell	Kinshofer Clamshell	1E02	1E02
1	Headworks	Level transducer	Have spares	1E03	1E03
1	Headworks	aeration diffusers		1A01	1A01
1	Headworks	Lift Pump	Fairbanks K4B1073723	1P01	1P01
1	Headworks	Lift Pump	3500 gpm	01P02	01P02
1	Headworks	Lift Pump	100 hp/FM Wilson repair	01P03	01P03
1	Headworks	Lift Pump		01P04	01P04
1	Headworks	Lift Pump	Shelf Spare		
1	Headworks	Soft Start 1	soft start	30I04	30I04
1	Headworks	Soft Start 2	soft start	30I05	30I05
1	Headworks	VFD drive 3	Allen bradley 1336	30I06	30I06
1	Headworks	VFD drive 4	electrical box water	30I07	30I07
1	Headworks	Generator	Onan Cummins	20E01	20E01
2	Flow split -calibrate	level sensor	Badger 2100	02I01	02I01
2	Flow split -calibrate	level sensor		02I02	02I02
2	Flow split	Wier gate	EIM actuator/ Hydrogate - manual	02W01	02W01
3	Grit Removal	Hydro cyclone S	Packed full of grit	03E01	03E01
3	Grit Removal	Hydro cyclone N	Low priority	03E02	03E02
3	Grit Removal	Grit conveyor	Low priority	03E03	03E03
4	SBR		level sensors		
4	SBR 1	Basin		04S01	04S01
4	SBR 1	Inlet valve		04V01	04V01
4	SBR 1	Discharge valve		04V27	04V27
4	SBR 1	Waste valve		04V27a	04V27a
4	SBR 1	Decanter		04D01a	04D01a
4	SBR 1	Motive pump	Functions/leaks coolant	04P01	04P01
4	SBR 2	Basin		04E02	04E02
4	SBR 2	Inlet valve		04V02	04V02
4	SBR 2	Discharge valve		04V26	04V26
4	SBR 2	Waste valve		04V26a	04V26a

4	SBR 2	Decanter		04D02a	04D02a
4	SBR 2	Motive Pump		04P02	04P02
4	SBR 3	Basin		04E03	04E03
4	SBR 3	Inlet valve		04V03	04V03
4	SBR 3	Discharge valve		04V25	04V25
4	SBR 3	Waste valve		04V25a	04V25a
4	SBR 3	Decanter		04D03a	04D03a
4	SBR 3	Motive Pump		04P03	04P03
4	SBR 4	Basin	Crack requires repair	04E04	04E04
4	SBR 4	Inlet valve		04V04	04V04
4	SBR 4	Discharge valve		04V24	04V24
4	SBR 4	Waste valve		04V24a	04V24a
4	SBR 4	Decanter		04D04a	04D04a
4	SBR 4	Motive Pump		04P04	04P04
4	sbr gallery	sludge pump		04P04a	04P04a
4	sbr gallery	sump pump		04P05	04P05
4	sbr gallery	sump pump		04P06	04P06
22	Blower 1	Aeration Blower		22B01	22B01
22	Blower 2	Aeration Blower		22B02	22B02
22	Blower 3	Aeration Blower		22B03	22B03
22	Blower 4	Aeration Blower		22B04	22B04
22	Blower Standby	Aeration Blower	need motor and blower	22B05	22B05
5	Filters - repair	Isolate gate	minor leak	05G01	05G01
5	Filters -repair	Bypass gate		05G02	05G02
5	Filter **Cell 1** - check blower pattern	Filter 16 x 29	replace media	05E01	05E01
5	Valves	Intake - 14" DeZurik	14" DeZurik	5-1-V01	5-1-V01
5	Valves	Discharge	Manual	5-1-V05	5-1-V05
5	Valves	Backwash		5-1-V09	5-1-V09
5	Valves	Aerate 18" DeZurik	18" DeZurik	5-1-V13	5-1-V13
5	**Filter Cell 2** - check blower pattern	Filter - 30" bed	replace media	05E02	05E02
5	Valves	Intake		5-2-V02	5-2-V02
5	Valves	Discharge	Manual	5-2-V06	5-2-V06
5	Valves	Backwash		5-2-V10	5-2-V10
5	Valves	Aerate		5-2-V14	5-2-V14
5	**Filter Cell 3** - check blower pattern	Filter 1160 ft^3/cell	replace media	05E03	05E03
5	Valves	Intake		5-3-V03	5-3-V03
5	Valves	Discharge		5-3-V07	5-3-V07
5	Valves	Backwash		5-3-V11	5-3-V11
5	Valves	Aerate	18" DeZurik	5-3-V15	5-3-V15
5	**Filter Cell 4** - check blower pattern	Filter	replace media	05E04	05E04
5	Valves	Intake		5-4-V04	5-4-V04
5	Valves	Discharge		5-4-V08	5-4-V08
5	Valves	Backwash		5-4-V12	5-4-V12
5	Valves	Aerate	18" DeZurik	5-4-V16	5-4-V16
5	Filter	Blower	Dresser, 60 hp 718BRAI-U	5B01	5B01

6	Blower 1	Post air	Need new motor/rebuild	36B01	36B01
6	Blower 2	Post air	repaired blower	36B02	36B02
6	Contact	Sump pump		36P03	36P03
6	Dechlorination 2	De chlorinate		06S01	06S01
7	Effluent Flow	Parshall Flume		07I01	07I01
7	Effluent Flow	VEGA 841, C20 sensor		07I02	07I02
7	Effluent Flow	Sampler	American Sigma 9600	07I02	07I02
8	Sludge Holding Basin	Storage		08S01	08S01
8	Sludge Holding Basin	Blower	MD Pneumatics 5514/46	08B01	08B01
8	Sludge Holding Basin	Blower	50/25 hp 1800/900 rpm	08B02	08B02
8	Sludge Holding Basin	Decanter		8E01	8E01
9	Sludge Processing Bldg	Dewatering		09S01	09S01
9	Sludge Processing Bldg	Thickener Feed	KS-11-2	09P01	09P01
9	Sludge Processing Bldg	Thickener Feed	sch 80 in lieu of 40	09P02	09P02
9	Sludge Processing Bldg	Thickened Feed	KS-9-2 9SP-2-2427	09P03	09P03
9	Sludge Processing Bldg	Thickened Feed	Consider replacement	09P04	09P04
9	Sludge Processing Bldg	GBT Booster pump	Ingersol Rand	09P05	09P05
9	Sludge Processing Bldg	BFP Booster pump	Ingersol Rand	09P08	09P08
9	Sludge Processing Bldg	sump pump	ABS AF15-4-3"	09P09	09P09
9	Sludge Processing Bldg	sump pump	need coupling	09P10	09P10
9	Sludge Processing Bldg	Polymer feeder	Stranco Gen 2	09C02	09C02
9	Sludge Processing Bldg	BFP Poly pump	Being replaced	09C04	09C04
9	Sludge Processing Bldg	Belt Thickener	1.5M Komline GSC 1.5 x 4 un-689	09E02	09E02
9	Sludge Processing Bldg	Belt Press	1M Komlin, GSC-E-1 UN-690	09E04	09E04
11	Digested Sludge Pump	to BFP	KS-9-2 9SP-2-2426	11P01	11P01
11	duplex pump	sump pump	ABS AF15-4-3"	11P03	11P03
11	duplex pump	sump pump abs15- 4-3"	ABS AF15-4-3"	11P04	11P04
12	Chlorination / Sulfonation	Structure		12S01	12S01
12	Chlorination / Sulfonation	Chlorinator		12C01	12C01
12	Chlorination / Sulfonation	Chlorinator		12C02	12C02
12	Chlorination / Sulfonation	Chlorinator	Shelf Spare		
12	Chlorination / Sulfonation	Chlorine scales		12E01	12E01
12	Chlorination / Sulfonation	Sulfonator scale		12E02	12E02
12	Chlorination / Sulfonation	Chlorine Injector		12E03	12E03
12	Chlorination / Sulfonation	Chlorine Injector		12E03a	12E03a
12	Chlorination / Sulfonation	Chlorine Injector	Shelf Spare		
12	Chlorination / Sulfonation	Residual analyzer	Consider replacement	12E04	12E04
12	Chlorination / Sulfonation	Sulfonator		12C03	12C03
12	Chlorination / Sulfonation	Sulfonator		12C04	12C04
13	Excess Flow Holding Pond	Structure		13B01	13B01
12	Chlorination / Sulfonation	Sulfonator	Shelf Spare		
13e	Excess Flow - East				
13w	Excess Flow - West				
13n	Excess Flow North				
14	Excess Flow Return Pump	50hp pump needs installed		14P01	14P01

14	Return Pump VFD	VFD need to be installed	soft start	14I02	14I02
14	Excess Flow Measure	Meter Brooks 3580	Check functionality	14I01	14I01
15	Plant waste return pump	Pump - ABS N-20-6		15P01	15P01
15	Plant waste return pump	Pump - ABS N-20-6		15P02	15P02
15	waste return measure	Meter	3" badger 2100	15I01	15I01
16	Operations Building	Structure		16S01	16S01
17	Operations Building	Sump pump		16P01	16P01
18	Maintenance Building	Structure		18S01	18S01
21	Onan Generator 2 Plant	Generator	Onan Cummins	21E01	21E01
21	Generator 2 Plant	Transfer switch needs replaced	Needs replaced ASAP	21E02	21E02
23	Administration Building	Structure		23S01	23S01
24	Non potable pumps	Pump VFD		24P01	24P01
24	Non potable pumps	Pump		24P02	24P02
24	Non potable pumps	Pump	Shelf Spare		
24	Non potable pumps	Sump pump		24P03	24P03
25	Upper plant switchgear	Equipment		25S01	25S01
26	This cell is left open	Open		open	open
27	Backwash Holding	Structure		27S01	27S01
28	Digester Blowers	Blower	Hoffman	28B01	28B01
28	Digester Blowers	Blower		28B02	28B02
28	Digester Blowers	Blower		28B03	28B03
30	Headworks switchgear	Equipment		30S01	30S01
30	Headworks switchgear	Allen Bradley MCC		30I01	30I01
30	Headworks switchgear	Power monitor		30I02	30I02
30	Headworks switchgear	Programable Logic Controller		30I03	30I03
32	Headworks valve vault	Structure		32S01	32S01
33	SBR control Building	Structure		33S01	33S01
33	Allen Bradley MCC			33I01	33I01
33	SBR Disc Drive		Reed Replacing System	33I02	33I02
33	PLC		Reed Replacing System	33I03	33I03
34	Backwash blower	Blower		34B01	34B01
35	Mid plant switchgear	Equipment		35I01	35I01
37	Sludge holding blower	Blower		37B01	37B01
38	Chlorination/dechlorination	Structure		38E01	38E01
39	Drying Beds	Structure		39S01	39S01

Mustang Permit Violations:

		Monthly		Weekly		Excursion
Period	Parameter	Actual	Permit	Actual	Permit	
22-Aug	Selenium	7.7	4.74	9	8.12	2
23-Apr	TSS	21.8	15			1
23-May	TSS			72	29.5	4
23-Jun	TSS	19	15			1
23-Jun	TSS	11.2	10.5			1
23-Jul	TSS	10.5	10	24.4	15	2
23-Jul	Ammonia	1.52	4	3.32	2.12	2
23-Sep	Selenium			9.05	8.12	1
24-Jul	TSS	19.7	10	63	15	2
24-Jul	DO			6.2	6.5	1
24-Jul	Ammonia			4.6	2.1	1
24-Aug	Selenium	5.25	4.6			1
24-Aug	TSS	28	10	48	15	4
24-Sep	pH	5.97	6.5			1
25-May	DO	4.48	5			1
25-May	‘=]9TSS	631.58	250.2	21.25	53.3	2
25-Jun	DO	5.21	6.5			2
25-Jun	TSS	648.63	250.2	24.52	65	2
25-Oct	DO	5.97	6.5			1

- Selenium is Mustang's water supply is ug/L vs. wastewater permit of 5 ug/L. DEQ negotiated high
- mass load and MCL <5, therefore we are compliant after 12/24.
- Deficient clarifier installation adversely impacted plant performance. Following warranty work in summer of 2023. Defects were fixed in 2024.
- Clarifier had large metal piece that damaged rake and arm, took two months to get repairs made causing us to overfeed working clarifier. Once fixed, no permit violations were had.

Holdenville Permit Violations:

	Period	Parameter	Permit Limit	Reported Value
1	Nov 13, 2024. 12:00am	Daily Free Chlorine POE	> / = 1.00 mg/L	0.2 mg/L
1	Nov 13, 2024. 4:00am	Daily Free Chlorine POE	> / = 1.00 mg/L	0.0 mg/L
1	Nov 13, 2024. 8:00am	Daily Free Chlorine POE	> / = 1.00 mg/L	0.1 mg/L
2	Nov 2024 DMR	Daily Aluminum (dissolved)	2.0 mg/L	Missed. Lab has no record.
2	Nov 2024 DMR	Daily Iron (dissolved)	2.0 mg/L	Missed. Lab has no record.
2	Nov 2024 DMR	Daily Manganese (dissolved)	2.0 mg/L	Missed. Lab has no record.
2	Nov 2024 DMR	Daily TSS	30 mg/L	Missed. Lab has no record.
3	Oct 3, 2024. 4:00am	Daily Free Chlorine POE	> / = 1.00 mg/L	0.0 mg/L
4	Sept 14, 2024. 12:00am	Daily Free Chlorine POE	> / = 1.00 mg/L	0.5 mg/L
4	Sept 14, 2024. 4:00am	Daily Free Chlorine POE	> / = 1.00 mg/L	0.6 mg/L
5	Sept 2024	Daily Free Chlorine Distributior	> / = 0.2 mg/L	Missed sample.
5	Sept 2024	Daily Free Chlorine Distributior	> / = 0.2 mg/L	Missed sample.

1 Analyzer faulted. Power cycled analyzer
1 Analyzer faulted. Power cycled analyzer
1 Analyzer faulted. Power cycled analyzer
2 Lab dropped the ball. No Chain of Custody (COC). Keep a copy of COC's after dropping off samples.
2 Lab dropped the ball. No Chain of Custody (COC). Keep a copy of COC's after dropping off samples.
2 Lab dropped the ball. No Chain of Custody (COC). Keep a copy of COC's after dropping off samples.
2 Lab dropped the ball. No Chain of Custody (COC). Keep a copy of COC's after dropping off samples.
3 Analyzer out of reagents. Replenished reagents. Added checking reagents to daily checklist.
4 Chlorine dosage was not high enough. Increased Chlorine dosage.
4 Chlorine dosage was not high enough. Increased Chlorine dosage.
5 Established a group text that goes out at end of day to confirm all samples are done and in compliance.
5 Established a group text that goes out at end of day to confirm all samples are done and in compliance.

Bond Verification Letter

RICH & CARTMILL, INC.
EST.1922 INSURANCE • BONDS

February 6, 2025

RE: Wright Water Corporation

To Whom It May Concern:

Rich and Cartmill, Inc are the Bonding Agents for Wright Water Corporation. It is our understanding that they are desirous of bidding projects with you.

Please be advised that we have handled the bonding needs of this firm on single projects in excess of $5,000,000 and total work programs in excess of $10,000,000. It is our understanding that your projects are within this cost range. Should Wright Water Corporation be successful bidder on your project, we see no reason why we would not be able to provide the necessary performance and payment bonds.

The approval and execution of any bonds is a matter between Wright Water Corporation and the Surety and would be contingent upon the receipt of properly completed contractual documents and other current underwriting information. The Surety assumes no third party liability if for any reason they do not execute such bonds.

We hold this firm in the highest regards and hope they will be strongly considered for your project.

Respectfully submitted,

John A McClellan

9401 Cedar Lake Avenue Oklahoma City, OK 73114 (405) 418-8600 FAX (405) 418-8641
www.rcins.com

Insurance Verification Form

CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY): 02/06/2026

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

PRODUCER	CONTACT NAME: Terry Charlson	
Mosley Agency 428 Grand Avenue P.O. Box 2100 Chickasha OK 73023-2100	PHONE (A/C, No, Ext): (405) 224-1000	FAX (A/C, No): (405) 224-5593
	E-MAIL ADDRESS: TerryC@MosleyAgency.com	

INSURED	INSURER(S) AFFORDING COVERAGE	NAIC #
Wright Water Corporation 520 W SW 59th St Musatng OK 73064	INSURER A : Lloyds	
	INSURER B : General Ins. Co of America	23043
	INSURER C : Bridgefield Casualty Insurance Co.	10335
	INSURER D : FoRay	
	INSURER E :	
	INSURER F :	

COVERAGES **CERTIFICATE NUMBER:** CL257106867 **REVISION NUMBER:**

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR	TYPE OF INSURANCE	ADDL INSD	SUBR WVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS	
A	[X] COMMERCIAL GENERAL LIABILITY [ ] CLAIMS-MADE [X] OCCUR GEN'L AGGREGATE LIMIT APPLIES PER: [X] POLICY [ ] PRO-JECT [ ] LOC [ ] OTHER:			ENVPKGS4461732-01	07/01/2025	07/01/2026	EACH OCCURRENCE	$ 1,000,000
							DAMAGE TO RENTED PREMISES (Ea occurrence)	$ 100,000
							MED EXP (Any one person)	$ 10,000
							PERSONAL & ADV INJURY	$ 1,000,000
							GENERAL AGGREGATE	$ 2,000,000
							PRODUCTS - COMP/OP AGG	$ 2,000,000
							Employee Benefits	$
B	AUTOMOBILE LIABILITY [ ] ANY AUTO [ ] OWNED AUTOS ONLY [X] SCHEDULED AUTOS [X] HIRED AUTOS ONLY [X] NON-OWNED AUTOS ONLY			AZG (26) 64976537	07/01/2025	07/01/2026	COMBINED SINGLE LIMIT (Ea accident)	$ 1,000,000
							BODILY INJURY (Per person)	$
							BODILY INJURY (Per accident)	$
							PROPERTY DAMAGE (Per accident)	$
							Medical payments	$ 5,000
A	[X] UMBRELLA LIAB [X] OCCUR EXCESS LIAB [ ] CLAIMS-MADE DED [ ] RETENTION $			ENVXSS461730-01	07/01/2025	07/01/2026	EACH OCCURRENCE	$ 5,000,000
							AGGREGATE	$ 5,000,000
								$
C	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY Y / N ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? [ ] N / A (Mandatory in NH) If yes, describe under DESCRIPTION OF OPERATIONS below			0196-55545	07/01/2025	07/01/2026	[X] PER STATUTE [ ] OTH-ER	
							E.L. EACH ACCIDENT	$ 1,000,000
							E.L. DISEASE - EA EMPLOYEE	$ 1,000,000
							E.L. DISEASE - POLICY LIMIT	$ 1,000,000
D	Excess Liability			SPE944666732-01	07/01/2025	07/01/2026	Each Occurrence	$5,000,000
							Aggregate Limit	$5,000,000

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)

CERTIFICATE HOLDER

City of Chickasha
117 N. 4th St.
Chickasha OK 73018

CANCELLATION

SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.

AUTHORIZED REPRESENTATIVE

Terry Charlson

Section 5: Technical Approach:

Wright Water's team was extremely impressed by the facility appearance, overall operations, and staff morale. The current Chickasha team should be proud of the outstanding condition of their facilities. Our team appreciated the hospitality shown by the current employees and the leadership of Chickasha during our plant tours.

We believe our Wright Water team can add our distinctive approach to the existing programs to lead the Chickasha Water Utilities to even higher levels of performance. We eagerly anticipate the opportunity to work with the Chickasha community. It would be our honor to lead our combined, respective teams in serving the City of Chickasha.

At Wright Water, we do not take our employees for granted. They are the backbone of our company. Wright Water's success is inextricably connected to our ability to lead, motivate, train, and nurture superior team performance. Wright Water is currently fostering the next generation of water and wastewater management experts. We adhere to a set of principles and priorities that are the core values of who we are as a company. These core values serve as the foundation for decision-making and the overall culture of who Wright Water is as a company. These core values are a guide for each of our employees to follow.

Wright Water Core Values:

- **Dedicated**
  - Know your stuff, work hard, and grow in your knowledge of the trade
- **Do the Right Thing**
  - Even when it's difficult do the right thing, act as if your mom were watching, and always maintain your integrity
- **Respect for Others**
  - Be a team player, show up on time, look out for the safety of yourself and others, be quick to listen
- **Accountability**
  - Be vulnerable! You're not perfect so ask questions, be teachable, and remember that ultimately the "buck" stops with you
- **Humble and Compassionate**
  - We are servant-leaders, display humility, no arrogance, serve others (your teammates and customers), meet needs in times of crisis or disasters, always lead with a servant's heart

Proposed Staff for the Chickasha Partnership

- We propose keeping the current staffing level at 8 employees and 1 partnership manager. Exact details and specifics regarding staffing/employees will discussed during negotiations with the leadership of the City of Chickasha to assure their satisfaction. All Chickasha employees would report to the Chickasha Partnership Manager who would report directly to our Director of Municipal Operations.
- We pride ourselves on clear and transparent communication among our internal team and with YOU the client.
- One of the many perks of Wright Water being an Oklahoma owned and operated company is that our upper management is only a phone call away and can and will be physically present should a need, issue, or concern arise.
  - Our senior leadership team helps hold us accountable through regular visits, conversations, and meetings with your city's leadership to ensure we are meeting your expectations and delivering on our promises.

Transition Approach

- Transitioning existing staff to a new employer presents a special challenge. Wright Water knows that your current staff is our most valued asset; therefore, we will welcome each of them to their new work family. We will respectfully conduct skill assessments and carefully fine-tune a transition strategy into revised policies and procedures.

- Elements of the transition approach include the following components:
    - Coordinate regulatory compliance strategies with all parties.
    - Secure an executed Service Agreement with Public Works Authority.
    - Order vehicles, cell phones, tools, equipment, PPE, and supplies
    - Submit executed "Delegation of Authority" to facilitate submittal of MOR reports to ODEQ
    - Establish local Vendor Agreements and Service Accounts
    - Conduct safety risk assessment of facilities and develop mitigation strategies.
    - Develop site specific Standard Operating Procedures (SOPs).
    - Identify site specific Job Hazard Analysis for later execution by staff.
    - On-board and transition existing staff onto the Wright Water Team
    - Develop: daily, weekly, and monthly work forms for: Laboratory, Operations, and Maintenance
    - Review and confirm understanding of the risk mitigation strategies.
    - Distribute PPE and review usage, maintenance, and storage of PPE.
    - Conduct training and confirm proficiency:
        - "Demonstration of capability" for lab analytical testing.
        - "Electrical service and operation."
        - "Confined space entry"
        - "Temporary work zones"
        - "Hot-work" permits
        - Material Safety documentation
    - Secure an agreement with the Chickasha Fire Department for "confined space entry rescue support."
    - Review and adjust existing preventive maintenance tasks.
    - Perform condition assessment and develop prioritized mitigation plan for all mechanical and electrical components.

Operating Plan

- **Condition Assessment** – Upon commencement of our new partnership with the City of Chickasha, our team will perform a condition assessment of all assets *(we refer to this as an Equipment Status Report)* and develop an initial listing of all known mechanical or electrical issues.
    - From this initial list, we will develop a mitigation plan and a preliminary list of repairs.
        - This Equipment Status Report is shared with you, the client, during our regularly scheduled meetings (we recommended weekly meetings between our PM and your point of contact) to ensure we are all on the same page and aware of on-going or potential equipment issues, completed repairs, or upcoming needs.
- **Managing public complaints** – We own the complaint. Resolution to the complaint may include other departments; however, we will manage the issue to completion and follow-up to confirm client satisfaction.
- **Managing emergencies** – Most emergencies can be foreseen; therefore, we emphasize emergency preparations such as: SCADA monitors and alarms for key operational parameters.
    - Assess system criticality and ensure we have; shelf spare parts, back-up generator, and/or lease pump available.

  - Coordinate emergency operating plans with local assets, to include; public works, police, fire, civil defense, utility representatives.
- **Interaction with Client Assets** – Successful execution of our services requires that we interact and coordinate our activity with client assets such as: Police, Fire, Public Works, City Management, legal, and engineering specialists. Coordination of water utility needs with your engineer is critical to our mutual success.
  - Our team will develop and maintain short and long-term mitigation strategies to assure optimal system performance. We have over 70 employees in the state of Oklahoma and several local support resources. Additionally, we have trusted relationships with local service providers for: electricians, mechanics, machine shops, motor rewind, equipment rental, materials, tools and supplies.
- **Employee training and development** – All Wright Water employees shall acquire the highest DEQ certification rating for which they are eligible. Wright Water employees receive a bonus and a raise for each acquired DEQ certification license.
  - Continuous ongoing training, to include: safety, administration, QA/QC, standard procedures, and maintenance management strategies.
- **Process Control Program** – This highly detailed plan provides process performance standards as well as upper and lower variances for all parameters.
- **Standard Operating Procedure (SOP's)** – On an average, we have sixty project specific SOP's that address: administrative, safety, operations, maintenance and management strategies. All SOPs are reviewed at least annually by all project personnel.
- **Quality Assurance/ Quality control** – Our laboratories develop legally defensible values for all EPA regulated parameters.
- **Regulatory Compliance** – If EPA and/or ODEQ are not happy, nobody is happy. We spare no effort to assure 100% compliance with all regulatory standards.
  - We handle all ODEQ correspondence and reporting
  - Our QA/QC director is in constant communication with each of our partnerships and has strict guidelines and an established scorecard to hold them accountable.
  - We have daily reporting to our QA/QC director, weekly meetings, and compliance coordinators at each of our locations among many other guidelines and expectations to ensure regulatory compliance.

Water Treatment

- **Safety and Securing** – Protecting our employees, citizens and assets of our community is an imperative. Failing our obligation to staff and community is not an option. We are very proud of our safety milestones and seek continuous improvement in all safety endeavors.
- **New Facilities –** Commissioning new facilities demands careful attention to details and a delicate balance of diplomacy and steadfastness. We will spare no effort to secure good value for the water plant construction services
- **Reservoir management** – Be mindful of environmentally sound use of this important surface water impoundment. Consider managing algae growth during seasonal changes. Consider dredging to improve storage volume and to prevent vegetative growth in shallow waters.
- **Water shed management** – Monitor, protect and improve the quality and other natural resources that drain into the lake, by implemented strategies to control; pollution, erosion while promoting sustainable land use.
- **Raw Lift Pump –** Our preventative maintenance efforts will seek to minimize service disruption to this critical pumping system

- **Chemical feed** – Optimize the coagulation and flocculation process to yield the best and most cost effective, highest quality water. Our team will review seasonal flocculation strategies to optimize water treatment effectiveness.
- **Sedimentation** – Our team will look to continue to optimize sedimentation performance through the existing launder system and adjusting mixing speed and blanket depth
- **Filtration –** This critical step requires diligent continuous monitoring.
- **Disinfection** – This critical step requires diligent continuous monitoring.
    - Chlorine – adjust feed rate in accordance with treatment rate and chlorine demand.
    - Clear well – adjust treatment rate to provide an adequate volume of water at all times.
    - High/low service pump – Our preventative maintenance efforts will seek to minimize service disruption to this critical pumping system. We will Operate as indicated by system demand.

Water Distribution/Flushing

- **Corrosion control** – We propose to continue use of sequestering agents.
- **Taste and odor** – Dead end water lines should be routinely flushed, as indicated, to reduce odor complaints in the distribution system. Water odors are typically associated with seasonal lake turn-overs.
    - Our approach typically includes enhanced raw water oxidation and/or use of activated carbon.
- **Booster Station** – Our preventive maintenance efforts will seek to minimize service disruption to this critical pumping system.
- **Water Towers** – Our preventive maintenance efforts will seek to minimize service disruption to this critical pumping system.
    - Cycle tank contents daily to prevent formation of disinfection byproducts or odors
    - Monitor tanks for signs of corrosion to prevent excessive capital repairs.
    - Develop a strategy and maintain adequate inventory to meet fire department emergencies.
    - Check foundation settling, cracks, deterioration
    - Check protective coating Rust, pitting, corrosion, leaks
    - Confirm water level indicator correct.
    - Confirm opening is protected Overflow pipe Working, sealed, flap valve cover is accessible
    - Access ladder Loose bolts or rungs
    - Roof Rust, holes along seams, ponding water
    - Roof hatch Proper design, locked, hinge bolts secured, gasket in good condition
    - Air vents Proper design, screened, sealed edges and seams
    - Cathodic protection anode plates Secured and sealed
    - Pressure tank status, pressure release device, pressure gauge, air to water volume device
    - Water quality not impact by insects, floating debris, sediment on bottom
    - Confirm protective coating intact – no rust, pitting, corrosion or scaling
    - Confirm all site security provisions are functional.

Wastewater Treatment

- **Safety and Securing** – Protecting our employees, citizens and assets of our community is an imperative. Failing our obligation to staff and community is not an option. We are very proud of our safety milestones and seek continuous improvement in all safety endeavors.
- **Screening** – Outstanding equipment selection!
- **Extended Aeration** – Maintain the highest sludge inventory and highest mean cell residence time to buffer sludge loads and offset limited sludge digestion capacity.
- **Blowers** – Consider installation of a low air pressure SCADA alarm on blower output to prevent loss of treatment capacity. Care should be taken to scrupulously maintain centrifugal blower bearings. With good bearing maintenance, the centrifugal blower will provide years of services.

- **Clarification** – Adjust return rate as indicated by settling characteristics to maximum treatment capacity and to prevent off gassing and rising sludge. We can also share our expertise from hard-earned lessons about operating suction head clarifiers that will greatly improve plant performance.
- **Chlorine contact** – Inspect daily and clean as indicated to assure effective disinfection.
- **Effluent reuse** – Monitor and report off-site usage of reuse water by OSU.
- **Digestion** - Monitor inventory to assure compliance with class B standards.
- **Belt Filter Press** – Operate as indicated to maintain optimal storage capacity. An uneven seam observed on the upper belt indicates we should confirm chicanes are evenly distributing sludge in the gravity zone.

Lift Stations

- Confirm functionality of alarms, controls, and SCADA
    - If SCADA is malfunctioning, check lift stations manually
- Routinely confirm SCADA and high liquid level alarm functionality
- Maintain a shelf spare pump for each lift station pump type.
- Clean debris and grease as indicate to optimize performance.
- Pull and de-rage selected lift stations
- Confirm functionality of generators
- Consider installation of cutter pumps for selected lift stations

Industrial Pretreatment

- This program requires that all Wright Water employees conduct themselves in a professional and diplomatic manner when dealing with local industrial representatives.
- The Environmental Protection Agency requires that the permittee enforce all terms and conditions identified in the sewer use ordinance. Failure to monitor and enforce these standards can leave us vulnerable to regulatory fines.
- Wright Water proposes to monitor, train, and encourage best practice approach for each user.

Maintenance

- **SCADA** is the single most critical management tool at all water utilities! Good SCADA systems automatically monitor key performance parameters for: flow rate, high/low water level, pH, residual chlorine, turbidity, system pressure, equipment run status, and more. SCADA allows us to collect a mind-boggling quantity of data that can help us trouble shoot issues and allow us to fine tune overall system performance. SCADA will prevent: service interruptions, SSO's, flood conditions, equipment malfunction, and regulatory non-compliance
    - Your WWI team has considerable experience optimizing SCADA system performance
- **Preventive maintenance** in strict accordance with the manufacturer's instruction is the basic foundation for all maintenance programs.
    - We included the resume of our Maintenance Director Randall Parsons who holds each of our locations accountable, works closely with the maintenance coordinator at each location, and has implemented Limble Maintenance Software to aid in tracking and performing preventative maintenance.
- **Failure analysis** is a fact - finding processes to identify equipment or performance failures with an eye toward preventing a recurring failure. Get to the root of the problem rather than flail at the leaves.
- **Criticality assessment** a recurring mental assessment of all treatment system with the goal of locating and eliminating the weak link in a chain of failure.
    - As an example, a malfunctioning phase monitor at Mustang's lift station #2 disrupted SCADA inputs to prevent detection of a wet-well flood alarm; thus, leading to a Sanitary Sewer overflow. Following this incident, we re-wired six of ten lift stations to prevent a recurring event.

- **Shelf spare parts**, as further identified by criticality assessment, will minimize service interruptions. Judicious management of shelf spares minimize service disruption and avoids expensive rush repairs.
- **Computerized maintenance management software** We will provide Limbel Solutions, a digital maintenance platform to collect, monitor, and manage facility assets. Key features of this software include the ability to scan equipment asset codes in the field to accurately document activities. More details regarding the use of Limble are included in the "Communications and Reporting Section"
- **Equipment Status Report** (*you might hear us call it our "Red, Green, Yellow Chart"*) As noted above, we will provide a copy of this report to you the client to keep you apprised of any and all equipment issues or needs. An example of an equipment status report from our Holdenville Partnership is included in the Appendix Section of this document.

Staff Management

- **Salary compensation** is a frequent employee retention issue in the water utility industry. Wright Water takes pride in offering highly competitive salaries thus reaping the benefit of low turnover and the associated high-performance. Since Wright Water has been running the Mustang Water utility in July 2022, we have experienced no voluntary turn-over! In comparison, the financial policy of the previous OM&M service provider at Mustang, left two of fourteen positions vacant.
- **Benefits** – Wright Water offers a highly competitive benefits package which includes: paid vacation, sick leave, and paid holidays. Medical benefits include employer paid health, dental, vision care, and life insurance policy. A 401k retirement program with an employer matching program is also part of our benefits package.
- **Advancement opportunities** within our organization have been unmatched. Our strategy seeks to identify high potential employees. We then offer them rigorous training and cross training opportunities and challenge them to acquire new technical and interpersonal skills required to manage water utilities.
- **Incentives** – A newly hired Wright Water employee can earn a $585 bonus up to fourteen times, while also obtaining a raise up to $5.20 per hour for acquiring ODEQ operations and laboratory certifications.
    - Annual performance bonus up to 5% of annual salary.
    - Annual raises commensurate with actual CPI values.
    - Our team members can earn up to $1,000 per year in rewards through our health insurance provider.
        - Incentives focus on improving personal health metrics such as: BMI, blood pressure, cholesterol, weight, glucose, resting heart rate, proper nutrition, tobacco cessation, good dental hygiene and alcohol moderation.

Communication & Reporting Plan

- **Report by exception** – You will not be surprised! We will use email, text, and phone to mutually agreed parties when we observe: emergencies, citizen complaints, significant safety hazards, as well as such issues as: water quality, odor, tastes, and regulatory compliance. Please feel free to identify additionally inclusive conditions during the negotiations.
- We pride ourselves on continual communication with you the client! We work for you and have a proven process of effective communication with the designated municipal leader (i.e. the City Manager, Public Works Director, or other point of contact as indicated by you the client)
- At all times and in all circumstances, we will be open, honest, and transparent in our communication.
    - This means there will be no "surprises."
    - The Contract Administrator/Client will be immediately informed of all issues.
- We suggest a weekly documented meeting between our Partnership Manager and the point of contact for our communities to discuss any current issues or concerns.

- We will generate reports and forms in the desired format and frequency, in accordance with your needs to ensure you feel adequately informed.
- We will stand ready to assess and share our opinion on all water utility issues.
- **"Equipment Status Report"** – We often refer to this document as our "Red, Yellow, Green Chart." It is a short and to the point representation of equipment operability for both the water and wastewater utility systems *(an example of our equipment status report is included in the following pages and also in the appendix section)*
- **Limble Solutions Maintenance Software** – With our use of Limble we can accurately track the flow of work, capture the amount of down-time for planned and unplanned work, and graph total cost of ownership for each and every piece of equipment for both the water and wastewater utility systems.
    - **Highlights of Limble's Capabilities/Benefits:**
        - Efficiently schedule and coordinate preventative maintenance
        - Work request and work order management
        - Accurate and timely asset information
        - Reduction in maintenance costs
        - Improved team communication
        - Precise vendor management
        - Increased productivity and uptime
        - Overall reduction in costs associated with planned and/or unplanned downtime of equipment
- **Regulatory Reporting –** you the client will receive copies of regulatory reports and communication.
- **Weekly Client Report or Meeting –** Summary of key projects and outstanding issues. This is a face-to-face meeting with you the client and our Partnership Manager to make sure we keep you informed and in the loop.
- **Monthly Client Report –** Key performance indicators (KPIs) as mutually agreed by both parties. This is a report sent by our Partnership Managers to the City Manager and Utilities Director. It typically contains the following items:
    - A summary of what transpired the previous month
    - Noteworthy events from the plants
        - An example from our Lexington Partnership's October 2025 Report:
            - 10/29/25 – Distribution pump at water plant failed. Replaced with spare, and took two pumps to Britain Motors for repair.
    - Maintenance and Repair
        - A copy of the Equipment Status Report (Red, Green, Yellow)
        - Out-of-Service Equipment or Equipment Needing Repair
    - Operations Update
        - Regulatory Compliance, Monthly Treated Flows
        - The Previous Month's MOR and DMR

Examples Of Material Covered & Sign-in Sheets From Safety Meetings Led By Our Director of Safety

Fire Safety

Why Fire Safety Matters

Workplace fires can cause serious injury, property damage, or even fatalities. Most fires are preventable with *awareness, preparation, and proper procedures*. Fire safety is everyone's responsibility, so know the risks and act wisely.

Common Fire Hazards

What are some of the common fire hazards at our location?

- Flammable liquids and gases (e.g., gasoline, propane, solvents)
- Electrical faults (overloaded outlets, damaged cords)
- Improper hot work (welding, grinding, cutting)
- Poor housekeeping (clutter, oily rags, blocked exits)
- Smoking in unauthorized areas

Prevention Tips

- Keep work areas clean and free from combustible materials.
- Store flammable materials properly in designated containers.
- Inspect equipment and wiring regularly.
- Only perform hot work after combustibles are removed, approval or permit has been completed, and proper PPE.
- Know and follow no smoking zones.
- Never block exits, fire extinguishers, or fire alarms.

In Case of Fire

1. Use a fire extinguisher only if the fire is small and manageable.
2. Evacuate using the nearest exit-do not use elevators.
3. Alert others and activate the fire alarm.
4. Call emergency services or follow company protocol.
5. Report to your designated meeting area for headcount.

Using a Fire Extinguisher (PASS Method)

P: Pull the pin

A: Aim at the base of the fire

S: Squeeze the handle

S: Sweep side to side

Discussion Questions

1. **Discuss the locations of fire extinguishers and exits at your worksite?**
2. **Are flammable materials removed and stored properly in your area?**

Final Reminder: Stay alert, stay prepared, and never underestimate a fire hazard. Your safety-and the safety of others-depends on your actions.

Fire Safety

Safety Trainer:

Date:

Name: Print	Name: Signature

Electrical Safety Awareness

Working near or with electricity can be hazardous. A mistake around electricity could easily be your last. Even experienced electricians must stay alert, use proper PPE, and best work practices. Electrical incidents are often caused by unsafe conditions, unsafe equipment, and unsafe acts. *Immediately report electrical hazard.*

Take a minute to discuss possible work situations where unsafe conditions, equipment, or acts can end in an electrical injury or fatality.

Examples: Using damaged or modified equipment and cords. Overloaded circuits or outlets. Working on live energized parts in wet conditions. Not maintaining proper clearance around electrical panels.

Basic Electrical Concepts & Hazards

- **Voltage:** The measure of electrical pressure.
- **Current (Amperage):** The measure of the total energy flowing in a circuit; even small amounts can be fatal.
- **Resistance:** The opposition to current flow. Wet skin has much lower resistance than dry skin, making wet conditions dangerous.
- **Grounding:** Provides a safe, low-resistance path for electricity to the ground, which helps prevent shock.

Effects of Electricity on the Human Body

The severity of shock depends on the current's path through the body, amount of current, and duration of exposure.

- **1 mA (milliampere):** Lowest level of perception (slight tingling).
- **9–25 mA:** Involuntary muscle contractions; potential loss of muscle control ("can't let go" threshold).
- **75 mA – 4 A (ampere):** Ventricular fibrillation (cessation of rhythmic heart pumping action), which is often fatal.
- **Burns:** Severe internal and external burns can occur even if vital organs are not on the current path.

Safe Work Practices

- **Inspect Equipment:** Always inspect power cords, plugs, and tools for damage before each use. Remove damaged items from service immediately.
- **Use Proper Tools & Equipment:**
  - Use double-insulated or three-pronged (grounded) tools.
  - Use Ground-Fault Circuit Interrupters (GFCIs) in wet or high-risk locations.
  - Use non-conductive ladders (e.g., fiberglass, not metal) near electrical services.
- **Follow Manufacturer Instructions:** Adhere to instructions for all electrical tools, equipment, and appliances.

Electrical Safety Awareness

- **De-energize:** Before any maintenance or repair, de-energize circuits and apply **Lockout/Tagout (LOTO)** procedures to ensure the power source is isolated and cannot be reconnected. Only the person who places a lock may remove it.
- **Maintain Situational Awareness:**
    - Grasp the plug, not the cord, to unplug equipment.
    - Keep cords away from heat, oil, sharp edges, and heavy traffic areas.
    - Only workers who are designated "*qualified*" can work on or near energized equipment.

Emergency Response

- Do not touch a person who is being shocked; immediately disconnect the power source if possible.
- Use a Class C fire extinguisher for electrical fires.
- Call emergency services immediately

Safety Trainer:	**Date:**
Class: Electrical Safety Awareness	
Name: Print	**Name: Signature**

Daily Tailgate Sign-In Sheet

Mustang Water – Tailgate/Safety Record

_____/_____/_____

"We are what we repeatedly do. Excellence, therefore, is not an act, but a habit" Aristotle

1. What tasks are we performing today?
2. How can we mitigate the risk of injuries?
3. Does anyone need additional resources?
4. Be sure to PAUSE for safety

   Pause all physical activity

   Assess and identify all possible hazards

   Understand the cause and the effect of the hazard

   Share findings of the hazards

   Execute after all safety measures have been taken

Principles of Safety Excellence

1. I will accept personal responsibility for my own safety.
2. I will neither perform nor will I tolerate unsafe acts.
3. I will intervene when I see an unsafe act or an unsafe condition
4. I will not hesitate to clarify my duties/roles in an assignment
5. I will continuously cultivate safe working habits
6. I will actively support a healthy safety culture
7. I will actively manage work place distractions
8. I will always drive defensively
9. I will be vigilant of potential safety risks and hazards
10. I will report or mitigate slip, trip and fall hazards

Being able to go home safely and healthy at the end of the day makes it a good day

Print Name	Signature	Print Name	Signature

Example of an Equipment Status Report

Holdenville WTP Equipment Status

#	Structure Name	Describe	Equipment Status		Criticality
Key	System or unit does not work	Works with limits	2/26/24	3/18/25	Fully Operational
0	Contingency	Contingency			Contingency
	Raw Water Station	Structure - Quoting HVAC Mini-Split	01S01	01S01	Critical
	Raw Water Station	Generator backup - cycles Wednesdays	01G01	01G01	Critical
	Raw Water Station	Transfer Switch	01G02	01G02	Critical
	Raw Water Station	SCADA - New program 9/3/24	01C01	01C01	Critical
	Raw Water Station	Telemetry	01C02	01C02	Critical
	Raw Water Station	Flow Meter	01F01	01F01	Critical
	Raw Water Station	Pump 1 - Rebuilt, installed 031725	01P01	01P01	Critical
	Raw Water Station	Pump 1 motor	01M01	01M01	Critical
	Raw Water Station	Pump 1 VFD	01X01	01X01	Critical
	Raw Water Station	Pump 2	01P02	01P02	Critical
	Raw Water Station	Pump 2 motor	01M02	01M02	Critical
	Raw Water Station	Pump 2 VFD	01X02	01X02	Critical
	Raw Water Station	Chemical feed	01D01	01D01	Critical
	Raw Water Station	Chemical pump - 4-20ma 031925	01P03	01P03	Critical
	SPARE	Spare pump - Share with Coagulant, Phosphate, EarthTec	01P04	01P04	Critical
	Water Treatment Plant	Fencing - finish chainlink/N.O.V.	05S01	05S01	Critical - DEQ
	Water Treatment Plant	Generator backup - cycles Wednesdays	05G01	05G01	Critical
	Water Treatment Plant	Transfer Switch - cycles Wednesdays	05G02	05G02	Critical
	WTP Lab	pH meter	10P01	10P01	Critical
	WTP Lab	CL17	10P02	10P02	Critical
	WTP Lab	DR 300 CL_2 meter	10P03	10P03	Critical
	WTP Lab	DR 900 (metals)	10P04	10P04	Critical
	WTP Lab	2100Q Turbidimeter handheld	10T01	10T01	Critical
	WTP Lab	Jar tester	10I01	10I01	Critical
	WTP Lab	LAB ITEM - FUTURE USE			
	WTP Lab	LAB ITEM - FUTURE USE			
	Flash Mix	Raw Turbidity Analyzer	15T01	15T01	Important
	Flash Mix	Mixer motor	15M01	15M01	Critical
	Flash Mix	Mixer	15I01	15I01	Critical
	Flash Mix	Mixer motor - spare	15M02	15M02	Important
	Flash Mix	Mixer - spare impeller	15I02	15I02	Important
	Flash Mix	Coagulant feed	15D01	15D01	Critical
	Flash Mix	Coagulant pump 1	15P01	15P01	Critical
	SPARE	Spare pump - Share with Coagulant, Phosphate, EarthTec	01P04	01P04	Critical
	North Clarifier	Structure - weirs degraded	20S01	20S01	Critical
	North Clarifier	Influent flow meter	20F01	20F01	Critical
	North Clarifier	Influent MOV - Confirm settings when S. Clar. Online	20V01	20V01	Critical

#	Structure Name	Describe	Equipment Status		Criticality
Key	System or unit does not work	Works with limits	2/26/24	3/18/25	Fully Operational
	North Clarifier	Center cone prop. Motor - need spare, purchase upon failure	20M01	20M01	Critical
	North Clarifier	Center cone prop. Mixer - need spare, purchase upon failure	20I01	20I01	Critical
	North Clarifier	Center cone prop. VFD	20X01	20X01	Critical
	North Clarifier	Drive motor - need spare, purchase upon failure	20M02	20M02	Critical
	North Clarifier	Drive gearbox - need spare, purchase upon failure	20B01	20B01	Critical
	North Clarifier	Flocculant feed - cover day tank plexiglass	20D01	20D01	Critical
	North Clarifier	Flocculant pump 1	20P01	20P01	Critical
	SPARE	Flocculant pump share with S. Clar. - spare	20P02	20P02	Critical
	North Clarifier	Sludge blowoff MOV - repaired September	20V02	20V02	Critical
	South Clarifier	Structure - weirs degraded	25S01	25S01	Critical
	South Clarifier	Influent flow meter	25F01	25F01	Critical
	South Clarifier	Influent MOV - Confirm settings when S. Clar. Online	25V01	25V01	Critical
	South Clarifier	Center cone prop. Motor - need spare, purchase upon failure	25M01	25M01	Critical
	South Clarifier	Center cone prop. Mixer - need spare, purchase upon failure	25I01	25I01	Critical
	South Clarifier	Drive motor - need spare, purchase upon failure	25M02	25M02	Critical
	South Clarifier	Drive gearbox - need spare, purchase upon failure	25B01	25B01	Critical
	South Clarifier	Flocculant feed - cover day tank plexiglass	25D01	25D01	Critical
	South Clarifier	Flocculant pump 2	25P01	25P01	Critical
	SPARE	Flocculant pump share with N. Clar. - spare	20P02	20P02	Critical
	Filter 1	Structure	30S01	30S01	Critical
	Filter 1	Media - September 2024	30A01	30A01	Critical - DEQ
	Filter 1	Surface Wash arms	30A02	30A02	Critical - DEQ
	Filter 1	Flow meter - March 2025	30F01	30F01	Critical
	Filter 1	Level ind. meter - March 2025	30F02	30F02	Critical
	Filter 1	Head loss meter	30F03	30F03	Critical
	Filter 1	Influent MOV - Waiting on quotes	30V01	30V01	Critical
	Filter 1	Waste MOV - near failure/replace (Cap. Imp.)	30V02	30V02	Critical
	Filter 1	Backwash MOV - September 2024	30V03	30V03	Critical
	Filter 1	Effluent MOV - September 2024	30V04	30V04	Critical
	Filter 1	Turbidity Analyzer	30T01	30T01	Critical - DEQ
	Filter 2	Structure	35S01	35S01	Critical
	Filter 2	Media - September 2024	35A01	35A01	Critical - DEQ
	Filter 2	Surface Wash arms	35A02	35A02	Critical - DEQ
	Filter 2	Flow meter - March 2025	35F01	35F01	Critical
	Filter 2	Level ind. meter - March 2025	35F02	35F02	Critical
	Filter 2	Head loss meter	35F03	35F02	Critical
	Filter 2	Influent MOV - near failure/replace (Cap. Imp.)	35V01	35V01	Critical
	Filter 2	Waste MOV - near failure/replace (Cap. Imp.)	35V02	35V02	Critical
	Filter 2	Backwash MOV - near failure/replace (Cap. Imp.)	35V03	35V03	Critical

#	Structure Name	Describe	Equipment Status		Criticality
Key	System or unit does not work	Works with limits	2/26/24	3/18/25	Fully Operational
	Filter 2	Effluent MOV - near failure/replace (Cap. Imp.)	35V04	35V04	Critical
	Filter 2	Turbidity Analyzer	35T01	35T01	Critical - DEQ
	Filter 3	Structure - failed/no rehab plans	40S01	40S01	Desirable
	CFE	Chlorine gas feed	45D01	45D01	Critical
	CFE	Chlorine gas Ejector	45D02	45D02	Critical
	CFE	Chlorine gas Ejector - Spare	45D03	45D03	Critical
	CFE	Chlorine gas Regulator	45D04	45D04	Critical
	CFE	Chlorine gas Regulator - Spare	45D05	45D05	Critical
	CFE	Chlorine gas Rotometer	45D06	45D06	Critical
	CFE	Chlorine gas Rotometer - Spare	45D07	45D07	Critical
	CFE	Chlorine gas scales	45A01	45A01	Critical
	CFE	Hypochlorite feed	45D08	45D08	Critical
	CFE	Hypochlorite tank 1 - bulkhead leak repaired	45S01	45S01	Critical
	CFE	Hypochlorite tank 2	45S02	45S02	Important
	CFE	Hypochlorite pump 1	45P01	45P01	Critical
	CFE	Hypochlorite pump 2	45P02	45P02	Important
	CFE	Phosphate feed	45D09	45D09	Critical
	CFE	Phosphate pump	45P03	45P03	Critical
	SPARE	Spare pump - Share with Coagulant, Phosphate, EarthTec	01P04	01P04	Critical
	CFE	Turbidity Analyzer	45T01	45T01	Critical - DEQ
	Backwash	Flow meter	50F01	50F01	Critical
	Backwash	Hi flow pump	50P01	50P01	Critical
	Backwash	Hi flow pump motor	50M01	50M01	Critical
	Backwash	Hi flow pump - need SPARE - N.O.V.	50P02	50P02	Critical - DEQ
	Backwash	Hi flow pump motor - need SPARE - N.O.V.	50M02	50M02	Critical - DEQ
	Backwash	Surface Wash pump - psi concerns	50P03	50P03	Critical
	Backwash	Surface Wash pump motor	50M03	50M03	Critical
	Backwash	Surface Wash pump - need SPARE- N.O.V.	50P04	50P04	Critical - DEQ
	Backwash	Surface Wash pump motor - need SPARE- N.O.V.	50M04	50M04	Critical - DEQ
	Backwash	Surface Wash Filter 1 MOV	50V01	50V01	Critical
	Backwash	Surface Wash Filter 2 MOV	50V02	50V02	Critical
	Backwash	West Basin - Needs cleaned, N.O.V. (Cap. Imp.)	50S01	50S01	Critical - DEQ
	Backwash	East Basin - Needs cleaned, N.O.V. (Cap. Imp.)	50S02	50S02	Critical - DEQ
	East Clear Well	Structure - Inspect. Replace access hatches (currently lids)/EPA	55S01	55S01	Critical - DEQ
	East Clear Well	Recirc. Pump	55P01	55P01	Critical - DEQ
	West Clear Well	Structure - Inspect.	60S01	60S01	Critical - DEQ
	Distribution house	Structure	65S01	65S01	Critical
	Distribution house	Pump 1	65P01	65P01	Critical
	Distribution house	Pump 1 motor	65M01	65M01	Critical

#	Structure Name	Describe	Equipment Status		Criticality
Key	System or unit does not work	Works with limits	2/26/24	3/18/25	Fully Operational
	Distribution house	Pump 1 VFD	65X01	65X01	Critical
	Distribution house	Pump 2	65P02	65P02	Critical
	Distribution house	Pump 2 motor	65M02	65M02	Critical
	Distribution house	Pump 2 VFD	65X02	65X02	Critical
	Distribution house	Flow meter	65F01	65F01	Critical
	Stroupe Park Booster	Structure - Quoting HVAC Mini-Split	70S01	70S01	Critical
	Stroupe Park Booster	Generator backup - N.O.V. - Parkhill quoting	70G01	70G01	Critical - DEQ
	Stroupe Park Booster	Transfer Switch - N.O.V. - Parkhill quoting	70G02	70G02	Critical - DEQ
	Stroupe Park Booster	SCADA	70C01	70C01	Critical
	Stroupe Park Booster	Discharge monitoring device	70F01	70F01	Critical - DEQ
	Stroupe Park Booster	Pump 1	70P01	70P01	Critical
	Stroupe Park Booster	Pump 2	70P02	70P02	Important
	Stroupe Park Booster	Spare motor/impeller	70P03	70P03	Important
	Jackson Storage Tank	Structure	75S01	75S01	Critical - DEQ
	Jackson Storage Tank	Fencing - install chainlink/N.O.V.	75S02	75S02	Critical - DEQ
	Jackson Storage Tank	SCADA	75C01	75C01	Critical
	Adams Storage Tank	Structure	80S01	80S01	Critical - DEQ
	Adams Storage Tank	Fencing/Security	80S02	80S02	Critical
	Adams Storage Tank	SCADA	80C01	80C01	Critical
	Adams Storage Tank	Drain valve - housing cracked, replace 032525 - 3rd party	80V01	80V01	Critical